

August 13, 2021

Chet Janik
Leelanau County Administrator
8527 E. Government Center Drive
Suite #101
Suttons Bay MI 49682

Mr. Janik,

I'm writing today on behalf of the Cedar-Maple City Lions Club in regards to the invitation to submit proposals to Leelanau County for the distribution of funding the County has received as a part of the American Rescue Plan as a result of the COVID-19 pandemic and the impact it has had on our community.

As a bit of background, the Cedar-Maple City Lions Club was organized in December of 1964, and incorporated as a Michigan non-profit corporation. We currently have a 501 (C) 4 status, but have applied for and received a 501 (C) 3 status from the State of Michigan and are awaiting approval from the IRS for the same.

Lions Clubs are one of the largest service organizations in the world, and we strive to live up to the motto "We Serve", as witnessed by the ways in which we have and continue to serve our Leelanau community.

We were fortunate to be able to purchase land in 1979 and commence construction of a building the following year to act as a gathering spot the community could use, and our club could utilize, to full fill our stated purpose in our Articles of Incorporation "to carry out projects of good works for the benefit of the community and to conduct money-making projects for the purpose of obtaining funds with which to carry on the good works projects".

The Cedar-Maple City Lions Clubs assorted activities and involvement on a local level include;

Developing, managing, and maintaining Miles Kimmerly Recreation Area (prior the the County taking over the responsibilities)

Local Red Cross Blood Program

Leelanau County 4-H program

Glen Lake Public Library Reach Out Program

Northwest Human Services Agency Senior Nutrition Program

Leelanau Senior Citizens Club

Little League Baseball

Boy Scouts and Cub Scouts

Health Screenings

Local Activities continued;

Future Homemakers Club meetings

AA Meetings

Exchange Club of Grand Traverse and Leelanau Counties

Senior yoga classes

Community children's Christmas Party

Benefit dinners for those who have medical or other needs

Support for the Cedar Fire Department that serves 4 local townships

Habitat for Humanity meeting space and construction staging for building a home in Maple City

Use of our parking area for a BATA bus stop

Make space available to Glen Lake School for an off premise meeting/testing area

Self defense classes

Special needs training

Leelanau County Prospectors Club building use

Support to local house fire victims

Scholarships to Glen Lake Students on a yearly basis

And many, many more local causes.

We support on a wider basis through our state and international affiliation with Lions Clubs;

Lions Club All State Band

Leader Dogs For the Blind

Eversight

Lions Bear Lake Camp (for kids with special needs)

Lions of Michigan Foundation

Lions sight and hearing projects (both local and afar)

Kids Sight eye screening

And many more.

Our sources of income to support all these causes and provide a facility we can share with the community include;

Pancake breakfasts

Benefit dinners

Christmas tree sales

White Cane sales

Halloween Haunted House (not in 2020!)

Community Raffles

Propane sales (generously donated by Steven's Propane, as one of our members works there)

And we do make our building available for use by the community for a suggested small donation, for events like wedding or baby showers, funeral celebrations, graduation parties. The donation essentially covers the cost of cleaning, maintenance, and utilities.

Which is the nature of our request.

We have for some years desired to upgrade our current upper level, by removing what is in effect a well intentioned, but out dated and inefficient kitchen area, and replacing it with an space that would conform to current building, safety, and sanitary codes, as the current set up does not. It would provide us with a better functioning preparation, serving, and cleaning area with which we can increase our fundraising activity efforts providing more breakfasts and other events that historically have been the main source of our revenues. With those revenues would be able to better assist the community we serve.

We have engaged with a designer and two consulting architects to who have agreed to be generous with their fee structures, but we know the scope of the design and construction work will not be inexpensive. A preliminary cost estimate from one local contractor tallied \$120,000.

We are fortunate to have about \$20,000 in the bank earmarked from generous donations of our initial charter members who have passed away, to get the project started, but it's not nearly enough.

COVID-19 severely limited our ability to do any significant fundraising from March of 2020 forward, and we are just recently having our regular twice a month meetings in person, not via the Zoom platform. Our treasurer has estimated because of the pandemic, we were lost over \$13,000 in income over the last year+. Coupled with a second challenge in our Clubs existence by Kasson Township to take away our tax-exempt status as it relates to property taxes. Initially the Club prevailed in the 1980's, and we recently prevailed, but we had to hire an attorney to help us at the Michigan Tax Tribunal (again). It certainly cut into our diminishing resources.

We are a frugal, local service club, who for years have given to the community we live in, as we are financially able. The proposed upgrade to our outdated, circa 1980's facility would go a long way to helping us continue the tradition that was started nearly 60 years ago when the Club was first chartered. Not only would we be able to more efficiently perform our fund raising functions, but it would make it a more attractive facility for our community members to utilize as well. No one in our club is paid a salary, in fact we all pay dues to be members annually.

We respectfully request the County's financial assistance for our kitchen/facility renovation project from the American Rescue Plans fund for \$100,000.

We're not sure what the process will be for such distribution but would be more than willing to provide more specific design and budget details as we firm up our design and construction costs, should that be necessary, along with any application process that may be required.

The funding that Leelanau County has received most certainly can be put to use in any number of great ways, we sincerely hope that "the good work" that we, and all our members have done over the nearly last 6 decades, can be rewarded by helping us, help the community further.

Thank you for your consideration.

Tom Pleva

President
Cedar-Maple City Lions Club



CHERRYLAND ELECTRIC
• COOPERATIVE •

August 4, 2021

Mr. William Bunek, Leelanau Commission Chair
Mr. Chet Janik, Leelanau County Administrator
8527 E. Government Center Dr, Suite 101
Suttons Bay, MI, 49682

RE: Leelanau County Broadband

Dear Mr. Bunek and Mr. Janik:

Michigan's electric cooperatives specialize in bringing essential services to rural areas. We have done so working alone as we electrified the rural areas of our region over the past 80 years. We have also done so in partnership with others with propane services, dial-up internet in the early days of the web, community solar and electric vehicle charging stations.

We believe strongly that rural areas without present access to high-speed broadband need help. Other Michigan electric cooperatives recently began addressing this broadband need by deploying rural fiber optic networks to bring much needed high-speed broadband to their members. To date, they have connected more than 31,000 rural residents, with budgets and plans in place to reach as many as 70,000 by 2025. Similarly, Cherryland is exploring how it could partner with other cooperatives and private/market providers and be part of a solution. Cherryland stands ready to be a facilitator/convener of like-minded entities seeking similar results in our region.

Cherryland's mission of reliability and affordability relies on simple keys to success – understanding of member needs, technical expertise to design and construct large infrastructure projects, and careful financial management necessary to raise the funding required. These simple elements require thought, planning, and leadership. Once we decide to move forward, we become committed to delivering on all agreements and most importantly, our word.

Cherryland Electric Cooperative and its wholesale supplier, Wolverine Power Cooperative, are currently evaluating partnerships that can accelerate broadband deployment in the Grand Traverse region, while allowing us to remain true to our core mission of safe, reliable, and affordable electricity. We believe that partnerships are essential to a successful deployment of the tens of millions of dollars necessary to ensure ALL rural citizens have equal access to rural broadband infrastructure.

We look forward to working with Leelanau County (and other counties in our region) to develop realistic plans to deliver affordable broadband in the coming months.

Sincerely,

Tony Anderson
General Manager
Cherryland Electric Cooperative

Cc: Eric Baker, President & CEO, Wolverine Power Cooperative



P.O. Box 298 / 5930 US 31 South
Grawn, MI 49637



T 231.486.9200
F 231.943.8204



cherrylandelectric.coop

Chet Janik

From: tim@cherrycapitalconnection.com
Sent: Thursday, August 12, 2021 2:22 PM
To: Chet Janik
Cc: Melinda Lautner; garyroll@mindspring.com; mmcm46@gmail.com
Subject: ARPA project - Broadband
Attachments: Aug 13 - 2021 ARPA funding project request.pdf

Please consider our Universal broadband access initiative when deciding how to invest ARPA funds within the county. CCC has significant consumer participation in our projects and many have expressed to us that they would like to see county support for Fiber to the home.

The xPON delivery is Gig capable synchronous delivery.
I have included a few of our neighborhood champions.
Any assistance from the county ultimately benefit the home owners and creates economic opportunities.

We are deploying a similar solution in Roscommon County where we are passing 3,050 households.

Kind Regards,



Tim Maylone
CEO and Managing Member, Cherry Capital Connection, LLC
DBA: Cherry Capital Communications
A modern Michigan Telephone Company
<https://cherrycapitalcommunications.com>
231-264-9970 Ext: 1004
 231-735-0451 (cell)



Cherry Capital Connection, LLC

Modern Local Telephone Company, WISP, FISP, CLEC

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Chet Janik - County Administrator
cjanik@leelanau.gov

Cherry Capital Connection, LLC understands that the county is looking for input on how to best spend the ARPA funds. Cherry Capital Connection, LLC is requesting \$1.5 million. Our goal is to connect the unconnected. CCC refers to our efforts as the "Universal Broadband Access Initiative". Universal because every household is connected to the fiber backbone. CCC has been able to achieve on average a 90% adoption rate. Property rights prevent CCC from achieving 100%.

We are including appendix items to define the scope of work.

Appendix A – Broadband Operation Map. This map shows the areas of Leelanau County that do not have wireline service at a level of at least 25 x 5. This definition is outlined in the ARPA broadband capital area.

Appendix B - RDOF awarded areas. ARPA funds can not be used to fund areas already receiving federal assistance. An ARPA recipient can build through an RDOF area but can not service these areas with ARPA money. The key word in these documents is wireline. ARPA and NTIA have essentially indicated that wireless is not to be considered as a served area. It is unclear how they categorize Starlink. Cooper, Coaxial and fiber are wireline.

Appendix C – CCC efforts and the relationship between CCC fiber to the home efforts in Leelanau County and RDOF awardees.

Our efforts would focus on the eligible areas east of Maple City and would provide consumers a reduce cost of entry fee. The consumers and Commissioner TY have requested that we service the Cathead Bay area. This is under design and would be accomplished initially with Fiber from a tower located in the Cathead Bay area and feed with 10Gig licensed PtP wireless between the county Omena tower and the tower located in the Cathead Bay area. Additionally, we have significant demand for FttH in the Ramblewood area of Cedar and the Maple City area Kasson township. CCC would pass 25%-30% of the households in Leelanau County.

The Gills Pier project was 40% funded by consumer participation at a rate of \$1,899 and 60% funded by CCC investment. The mainline fiber is in place, and we are beginning to connect homes with 10Gig-by-10Gig "xPON" service using the Ciena platform. Ciena is widely used by PFN and AT&T.

Omena Point is a \$1 million project. On August 18 we will be meeting with the consumers and neighborhood champions associated with Omena Point and Cathead Bay. We anticipate over 200 households to be service. Our goal is to start construction in November 2021 and have the project completed by the end of summer 2022. Each consumer would participate at a level between \$2,500 and \$4,999. With ARPA support would help in keeping the consumer participation rate at the lower end. The Omena Point project would address all of the areas not serviced by at least 25 x 5 wireline connection.

The RDOF project will result in the construction of a robust middle mile backbone connecting Northport and Gills Pier to the REACH3MC fiber that runs along East to West M-31. Additionally, we have a meet point with the GTB defined and are in discussions with their IT department.

Total project cost is estimated at \$5.9 million. We are asking the county to contribute up to \$2 million in ARPA funds distributed in equal amounts over 24 months. All construction is underground and would use multi-duct. Multi-duct allows for expanding the physical capabilities in the future without doing in the road construction. The design would accommodate connecting all households along the route. The US Senate infrastructure bill encourages underground fiber construction with a do it once approach.

Thank you for consideration:
Tim Maylone – CEO Cherry Capital Connection, LLC e-mail: tim@cherrycapitalconnection.com

We participate in several ARPA committee meetings and recently we were made aware of an August 28, 2021, county reporting requirement.

P.O. Box 866, 97 Lake St
Elk Rapids, MI 49629
231-264-9970 | 231-735-0451 (cell)

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PtP Networking, Fixed Point Wireless,
Fiber, VPN, Virtual PBX, Dial Tone



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Appendix A – Broadband Operation Map

The grey areas at areas defined as not served by at least 25 x 5 wireline service. An ARPA fund allocation requirement.



We participate in several ARPA committee meetings and recently we were made aware of an August 28, 2021, county reporting requirement.

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Appendix B - RDOF awarded areas

Space Exploration Technologies Corp is Starlink
CCO Holdings, LLC is Spectrum
Cherry Capital Connection, LLC is Cherry Capital Communications



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Appendix – CCC efforts

Legend (all CCC deliver is 10Gig to consumer and 100Gig transport)

Dark blue line (NW) is production Fiber to the home (160 households)

Light blue line (N) is fiber to link GNW with NE

Yellow line is the Omena project \$1 million

Red line is RDOF trunk

Green Line is RDOF interconnect with NW service center

Blue shaded area represents CCC RDOF award

Pink/light purple area represents non-CCC RDOF award

Starlink is 100Mbps and Spectrum Gig service



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Roscommon County Broadband Initiative NTIA Project Narrative

A. Executive Summary.

Roscommon County, located in central upper Michigan is a small county with a population of approximately 24,419 residents. Tourism is its major industry. The County has long been interested in extending its broadband connectivity to the unserved and underserved residents and has included this goal in its Master Plan. The goal states it will; *"Improve the electrical grid and broadband availability in the County."* To achieve this goal, Roscommon County has partnered with Cherry Capital Connection (CCC) out of Elk Rapids, Michigan. CCC incorporated in 2010 became a Competitive Local Exchange Carrier (CLEC) in 2019 offering highspeed internet access utilizing fixed point wireless and fiber. Currently CCC serves 11 different counties in Michigan with 92 miles of CCC owned fiber and over 100 CCC owned or leased towers. CCC is the successful RDOF Phase 1 auction applicant for 25 Census Block Groups (CBG) spread across 8 counties in Michigan connecting 2,791 households. Three of the CBGs reside in Roscommon County.

The Roscommon Broadband Initiative will construct a 149-mile of Active Optical Network (AON) middle mile infrastructure leveraging the existing publicly accessible Merit Network REACH-3MC infrastructure at five strategic locations. When constructed dark fiber will connect the 11 township halls, the Roscommon Village offices, the three school district facilities, and the Roscommon County administrative campus. The middle mile network loop will provide needed infrastructure capable of supporting last mile Passive Optical Networks (PON) solutions that will provide 10Gbps synchronous bandwidth per Optical Line Terminal OLT port to the unconnected households, will encourage competition and investment. Priorities include middle mile construction to eligible service areas where one or more homes or businesses are not served by broadband and connecting these locations. At least 3,050 households, businesses and community service organizations will have the ability to connect to the broadband service when the project is complete. The NTIA is a funding opportunity that will assist the Roscommon Broadband Initiative to achieve universal broadband access for all.

Construction is underground using a "construct once" approach. Since this project is designed to provide connectivity to the most rural areas of Roscommon County, it is anticipated that most broadband service will go to homes. CCC is experienced in completing the project so that all residents, businesses, and organizations have the necessary capacity and performance needed in their daily lives and work lives. The budget proposed is reasonable as evidenced by the budget narrative. The project is sustainable far beyond the award period as evidenced by the market projections provided by CCC.

Since Roscommon County is predominately a rural county that depends on tourism as its major industry it must always be aware of what attracts tourists to its various communities. Roscommon County is home to several inland lakes. The largest are Houghton Lake and the slightly smaller Higgins Lake. There are many other smaller inland lakes in the county, and all are surrounded with either primary or secondary homes. More and more of the seasonal homeowners are demanding greater internet connectivity and speed. Homeowners and tourists want to come to their cottages or rental homes for longer periods during the summer to escape the urban areas and enjoy the amenities of Northern Michigan. They want to be

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able to work from their second homes and rental homes while they are here. The only way the county can accommodate those wishes is to provide more and faster internet services.

In addition, schools in the area are interested in extending internet services to students who, currently are either underserved or not served at all. During the COVID crisis when schools were closed, remote learning was essential. Many students were left behind because they do not have access to affordable and reliable internet service. They had to travel to libraries or other locations to do homework or participate in virtual lessons. This situation was less than conducive to learning.

Roscommon County is home to several annexes of regional hospitals. Many people who have difficulty traveling to other locations to visit doctors and specialists have had a difficult time connecting for virtual visits due to lack of internet service. There are many retired and elderly people residing in Roscommon County. It is critical that the county provide the highspeed access for state-of-the-art healthcare for these residents. To accomplish this goal, the county must be able to provide reliable and affordable internet services to those who find it difficult to travel many miles to see their doctor.

Roscommon County and its partner, CCC will work diligently to provide the services to those unserved or underserved. The RDOF funding will be helpful in this endeavor, but it will not be enough to accomplish the goals of serving all homes in the county that do not have access to reliable and fast internet service. The NTIA grant will assist in accomplishing the goal.

B. Description of the Covered Partnership

The partnership for this project consists of Roscommon County and Cherry Capital Connection. Cherry Capital Connection (CCC), LLC has been a member of the Elk Rapids community for over 20 years. It is described as the sum of all their customers high speed internet access experiences. The company is licensed as a CLEC (Competitive Local Exchange Carrier) and CAP (Competitive Access Provider). This is of particular interest to the public because it will provide, particularly in rural areas, an enhanced range of telecommunications services, increase customer choice, and will create competitive pressure on carriers already operating in Michigan to provide a higher level of services. CCC has a demonstrated level of experience and a proven track record. CCC is located at 97 Lake Street in Elk Rapids, MI. The principles in the company are Tim Maylone and Justin Maylone. Their goal for this project is to work with Roscommon County to design, construct, maintain, and operate a middle mile and last mile fiber network to connect unserved and underserved households with high-speed broadband internet and telephone services.

Roscommon County is a county in Northern Michigan with a population of approximately 24,400 residents. It was named after County Roscommon in Ireland. The County has a total area of 580 square miles of which 520 square miles and 60 square miles of water. The county government operates the jail, maintains rural roads, operates the local major courts, records deeds, mortgages, and vital records, administers public health regulation, and participates with the states in the provision of social services. The County Board of Commissioners controls the budget and has limited authority to make laws or ordinances. The county consists of 11 townships and one village. The County Building is located at 500 Lake Street in the Village of Roscommon. The Board Chair is Robert Schneider.

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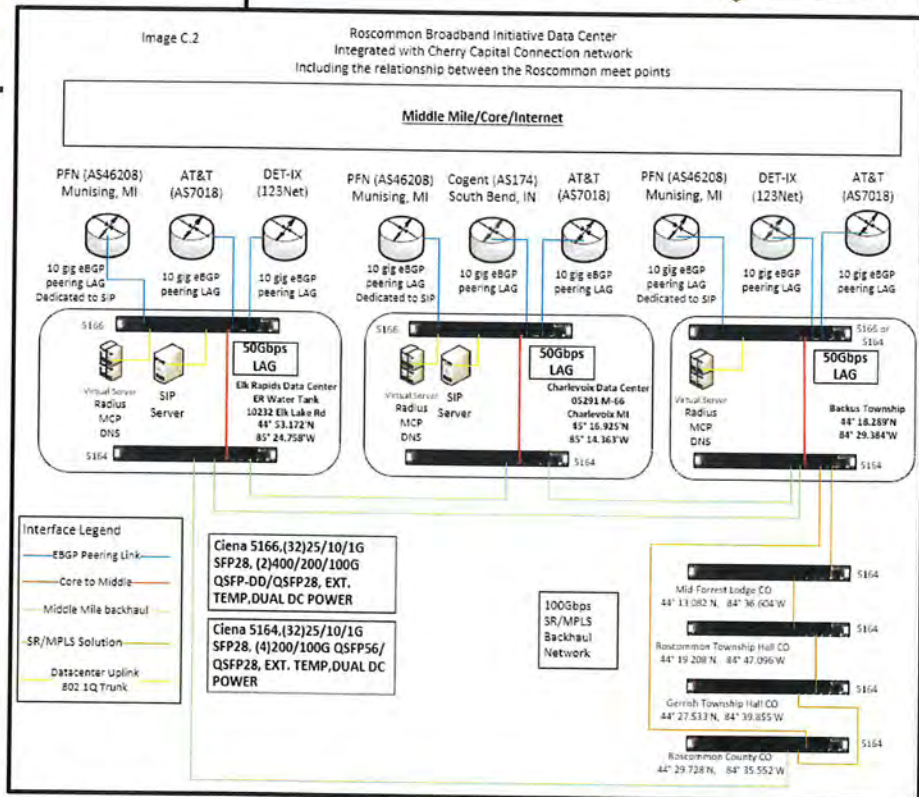
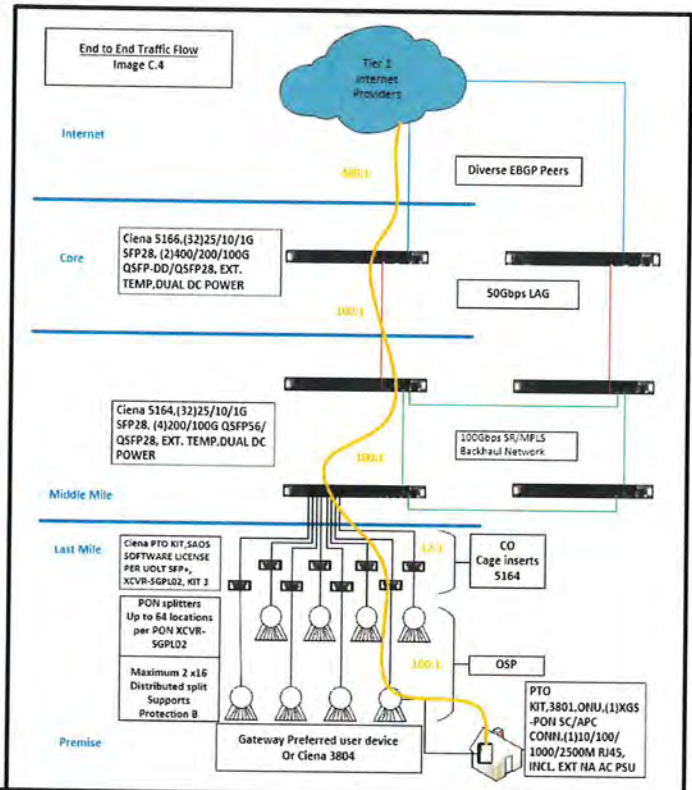
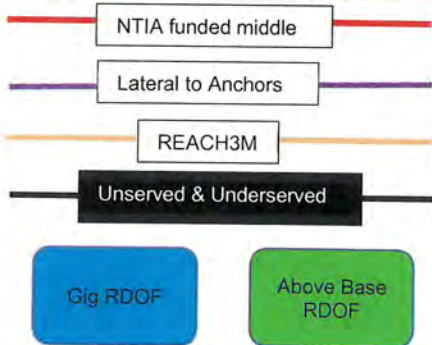
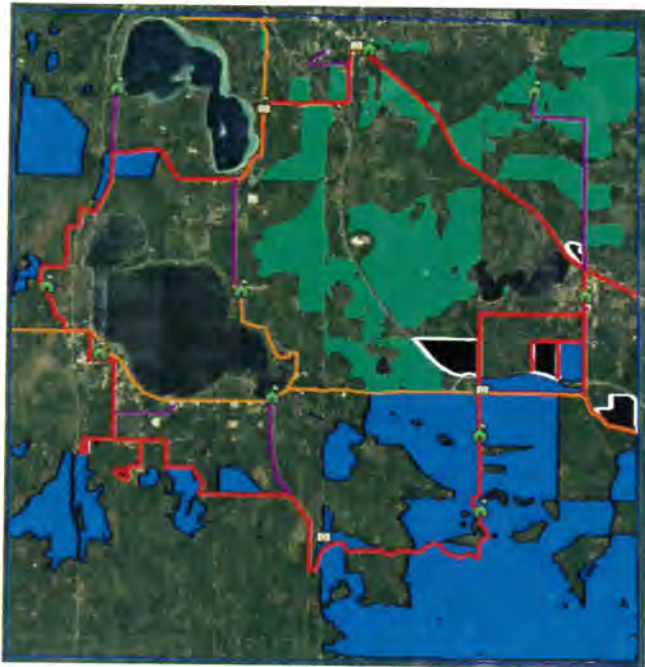
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Chet Janik

From: Gina Aranki <GARanki@CFS3L.ORG>
Sent: Friday, August 13, 2021 11:21 AM
To: Chet Janik
Subject: ARPA Funding Proposal as Requested

Dear Mr. Janik:

Thank you for the job you do each day for the citizens of Leelanau County. You may be aware of our organization. Child and Family Services (CFS) has been part of the community for 84 years, offering foster care, adoption, counseling, and education and prevention programs across northwest Michigan, including Leelanau County. I personally am also a resident of the County. On behalf of CFS, I would like to offer some thoughts about issues impacting children and families that would benefit from some of the dollars soon to be available to the County via the American Rescue Plan Act (ARPA).

One of the programs we offer is Safe Haven Supervised Visit and Safe Exchange, for families with children where there is high conflict or domestic violence. Because Safe Haven provides a service to the community that would otherwise have to be fulfilled by law enforcement and other County personnel, it has been one which both the County and the Grand Traverse Band has supported over the years through the 2% process. County family courts, aside from the children and families who utilize Safe Haven, benefit most from its existence and provide the most referrals to the program. But recently the Band's 2% income, like everything else, has been impacted by COVID. In addition, the federal grant under which the program operates requires a local match as an expression of local need and support. Safe Haven's match is down by about 40% for this year.

The need for mental health services and access for people of all ages is at an all-time high across the nation and in our region as well. Northern Lakes Community Mental Health (CMH) recently shared that the number of children seeking such services has grown in the past year by more than 300%, an alarming trend that is also reflected in significant increases in suicidal ideation and death by suicide. The lack of mental health services, from affordable, accessible counseling to short- and long-term beds for mental and behavioral crisis, is taking a deep toll on both those who suffer from mental illness and their families. There is movement toward creating a community mental health crisis center that would assess people of all ages and provide a small number of beds for adults to begin with, to be followed by adding a children's unit in the longer term. I urge the County to consider working in tandem with CMH, Munson, and the other community partners working to bring this center to fruition.

Finally, as you are aware there is a local, state, and national crisis of labor; industries of all kinds are unable to fill vacant positions and social work and human services are no exception. CFS offers a wonderful youth workforce development program aptly called YouthWork, which helps prepare young people who are marginalized in some way (socio-economically, developmentally, or otherwise) for the workforce. This preparation can be as basic as assistance with hygiene and self-deportment, but also includes construction, culinary, and conservation job skills to help prepare them for long-term careers. YouthWork is building its construction trades program currently and needs financial assistance to launch it over the next two years.

Many thanks again for the work you do, and for your partnership on Safe Haven. Please let me know if you need any more information from me to move forward with any of these possibilities.

Sincerely,

Gina Aranki
Executive Director
Child and Family Services of Northwestern Michigan
Support in Times of Crisis, Challenge, and Life Transition

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231 941 3191 f

www.cfsnwmi.org



"Stay close to people who feel like sunlight."

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Chet Janik

From: Derith Smith <clerk@villageofempire.com>
Sent: Thursday, August 12, 2021 1:52 PM
To: Chet Janik
Subject: Suggestions for County ARPA funds
Attachments: Letter to Janik - County ARPA suggestions.docx

Mr. Janik,

Attached please a letter describing suggestions for Leelanau County ARPA funds from the Empire Village Council. An excerpt of the meeting minutes is also attached.

Your solicitation of suggestions is appreciated.

Derith A. Smith
Village of Empire Clerk
11518 S LaCore St., PO Box 253
Empire, MI 49630
231-326-5466

PLEASE NOTE: All correspondence to and from this address is subject to the Michigan Freedom of Information Act (FOIA) and may be disclosed to third parties.

Dear Mr. Janik,

At our last Village Council meeting on 7/27/21 the council members discussed and approved the following suggestions regarding the County ARPA funds. All the suggestions pertain to water issues in the Village of Empire. The first three suggestions include costs. The others would require engineering and/or price estimates.

1. We need two new roof vents on our buried concrete water storage tank to maintain a quality water system. Gosling Czubak Engineering Sciences, Inc. has provided us with an estimated budget cost for both vents of \$55,000 when installed at the same time. The work would be done by DN Tanks Concrete Tank Services
2. Our No.1 well on Niagara Street needs a new pump. Our DPW Supervisor states that it is working at 60% efficiency. We have a bid from Cluff Well Drilling of approximately \$9,700 for replacement of the pump.
3. The most recent water quality evaluation of South Bar Lake totaled \$7500. The quality of the lake is of great concern to the Village as it provides recreation for both residents and visitors to our village. We have added DNA testing to the list of other tests being done. Help in covering the costs for this would be welcome.
4. Engineering and constructing a new storm water drain at the corner of Aylsworth and Lake Street to address the water and debris coming down Wilco Road. We have had three major downpours this summer which have created washouts along Wilco Road coming down the hill. When we have these big rains, the drain plugs up and the debris continues down Lake Street.
5. Engineering and constructing solutions to water runoff on Wood and Aylsworth Streets.
6. We have two dead ends on our water lines. One cannot be fixed. One can be fixed by installing a loop. We would need engineering and pricing for this.
7. The Village of Empire, like all communities along Lake Michigan, has had damage to our waterfront from the high-water levels. We have old erosion controls in place (riprap) which have slumped and broken apart. We have already protected part of the beach and parking areas. We need to rebuild, reinforce, or create new erosion control measures to ensure that we do not lose our public beach and park to Lake Michigan. This would involve engineering and obtaining quotes.

All the above suggestions are items that the Village will have to address to maintain the integrity of our infrastructures and water quality. Any help that we could get would be appreciated.

Sincerely,
March Dye
Village of Empire Trustee

The following is complete record of the minutes of the July 27, 2021, Village of Empire Council meeting:

“Motion by Dye, support by Palmer to submit the following suggestions: Land engineering and construction of a stormwater plan for Lake & Aylsworth to address debris coming down from County Road, creating a loop on the dead-end water line, replacing the pump for Well #1 at Niagara St. for \$9,700, install a new water storage vent for \$55K, shoreline protection, water quality testing for South Bar Lake, water runoff at Wood & Aylsworth. There was discussion of whether the stormwater would be addressed by the County Drainage District. There was discussion of the Treasury Rules on projects requiring projects planned or started prior to 3-3-21, items planned and/or on the CIP, and water quality testing. Bacon would like to see broadband improved for schools throughout the County. Shoreline protection and water quality testing have been planned and budgeted for several years. **ROLL CALL: AYES: Dye, Barr, Davis, Chase, Rademacher, Palmer. Nays: Bacon. MOTION PASSED.** Dye will draft a letter to the County and Smith will forward.”



RECEIVED

AUG 11 2021

LEELANAU COUNTY
ADMINISTRATOR

P.O. Box 245 • Glen Arbor, MI 49636 • www.glenlakeassociation.com

Attn: Chet Janik, County Administrator

August 11, 2021

Dear Leelanau County Board of Commissioners,

The Glen Lake Association (GLA) was founded on August 16, 1945 with approximately 50 members and as of 2021 we have an active all volunteer membership of almost 500. Last year during the height of the pandemic the GLA celebrated it's 75 Anniversary and as we recognize this successful accomplishment, the Association remains focused and dedicated to preserving, protecting and improving all the waters of our watershed - The Glen Lakes, Crystal River, Fisher Lakes, Brooks Lake and Tucker Lake.

The boat launch site on Little Glen Lake, a front line protection for the watershed, is operated and staffed by the GLA. The Association has been offering this boat washing service since 2002. The expense of staff, equipment, propane, power wash and printed educational material is completely underwritten by the GLA. The budgeted expense this year is over \$30,000.00 and given our year to date boat washing numbers, we will exceed this expense by as much as \$10,000.00.

To address this increase in boat washing activities we have found it necessary to add staff and increase compensation. As a frame of reference last year 3928 boats were power washed with hot water an increase of 500 from 2019. Year to date 2021, boat washing numbers indicate this will be a record breaking season for this preventive service. In fact we now need to replace the well at the site for we are now drawing water directly from the Lake for this service.

The boat washing service mitigates aquatic invasive species to include but not limited to Eurasian Watermilfoil (EWM), further infestation of Zebra mussels, Quagga mussels, Enteromorpha algae and Viral Hemorrhagic Septicemia (VHS) from entering the watershed

The staffed hot water power wash is open from 6:00 AM to 7:00 PM, Memorial Day through September and weekends in October. It is provided free of charge by the GLA.

The GLA is pleased to report that this protective service continues to address our objective in the mitigation of invasive's in our watershed. The Eurasian Watermilfoil alone has the potential to cost thousands of dollars if not properly mitigated.

Another on going research project of the GLA is the study of Septic systems impact to well and lake waters within the watershed using DNA and infrared drone technology. The Association's Marine Biologist and Assistant Biologist are actively working on this Enteric Bacteria study to insure greater protection of our valued resource - the Glen Lakes/Crystal River watershed. To date the expense of this scientific study is \$10,000.00

The GLA, a 501-C, non profit, is funded through contributions, donations and dues from our members. Our Membership over the years has been responsive to the needs of our mission

and stated tag line - "It's All About the Water", however the pandemic has greatly increased our expenses in addressing the environmental needs of our watershed, be it septic, water quality, staff safety, health of our guest/tourists and invasive species. As such we do have concerns in the continuing sustainability of our Membership in the underwriting of the ever increasing financial needs in addressing the GLA's stated mission.

To the point, the GLA may be as much as \$50, 000.00 in the operational red in 2021.

We appreciate your consideration in the awarding of the American Rescue Plan Act funds for the Glen Lake Association.

If you require any additional information of any kind from the GLA or need to discuss this with any Officer or Board of Director, please do not hesitate to contact Tom Dutmers - cell 312-246-8687, email gtdutmers@gmail.com.

Thank you for your time and review of the above.

Glen Lake Board of Directors: Edward Lanphier - President, Lori Lyman - Vice President, Stan Kryder - Treasurer, Kris Fishman - Secretary, David Hayes - Past President, Dave Cheney - Director, Corinne Cochran - Director, Tom Dutmers - Director, Vic Pierce - Director, Jennifer St. Julian - Director.

August 13, 2021

Dear County Board of Commissioners,

On behalf of the Habitat for Humanity-Grand Traverse Region, I am writing in response to the County's awarded American Rescue Plan (ARP) funds and request for input on funding allocations. We serve a community need that has risen to the highest level of priorities for safe, healthy and affordable housing.

Prior to the pandemic, in 2019 Habitat-GTR experienced a 175% increase in call volume for housing solutions. This was magnified in 2020. Attainable housing has become a big barrier for employers and workforce housing. While different communities have different challenges, the trendlines are clear. Long-term, we believe the market forces will stabilize, but we cannot ignore the current conditions which have been exacerbated by COVID 19 and which require a public investment to correct. As a result, we request that the following activities be included in the American Rescue Plan:

- Invest in land acquisition, development and retention plans for long term sustainability
- Invest in down payment assistance to make the rising market values more attainable for working families.
- Invest in home repair of our housing stock; minor, critical and emergency repairs.
- Invest in homebuyer purchase rehabilitation.
- Invest in revolving loan funding to support an increase in supply of affordable housing.

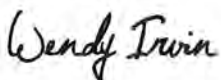
Stakeholders statewide have done the hard work of assessing the situation and gaining consensus about what types of housing are needed in their communities. We have been fundraising locally, participating in Redevelopment Ready Communities to update zoning, site plan approval and code enforcement and have been passionately working to attract development that will meet the needs of our employment base. We now need support from state and local government to assist in covering the significant cost gap or none of this work will result in new supply.

Humanity-GTR has been serving our region for 35 years. Our business lines include Building, Development, Preservation, and Improvement; Access to Lending Services; HUD approved Housing Counseling and Financial Education. We are an organization of strength with a proven track record in serving our most vulnerable community members experiencing barriers to renting and owning and with incomes up to 80% Area Median Income. Our mission seeks to put God's love into action by bringing people together to build sustainable homes, communities and hope. We are committed to building toward a future where every resident has access to safe, healthy and affordable housing.

Our affiliate currently represents over 45 homeownership opportunities in our region that are waiting to be matched with funding to serve community members in need of affordable housing.

We thank you for your consideration and welcome any questions.

Sincerely,



Wendy Irvin
Executive Director, Habitat for Humanity Grand Traverse Region
wendyi@habitatgtr.org 231-632-1128

Chet Janik

From: Heidi Kruse <heidi@leelanauchildrencenter.org>
Sent: Friday, August 13, 2021 2:17 PM
To: Chet Janik
Subject: American Rescue Plan Funds
Attachments: Infant_Toddler Care Leelanau County White Paper.pdf

Dear Mr. Janik,

As we look around our county and see restaurants closed or at limited capacity because of staffing shortages, I can't help but think of the national statistics that estimates 1.5 million women have still not re-entered the workforce due to shortage of childcare. Those are the women who work in the service industry in our tourist support county. Without them our businesses will suffer and the economic strength of our region will diminish.

I urge both you and the commissioners to consider funding Leelanau Early Childhood Development Commission's Infant Toddler Collaborative which is designed to increase the capacity of infant and toddler care in the county by recruiting, training and providing start up funding for new home based childcare providers. Creating more slots for childcare is the only way to get parents back into the workforce helping businesses stay in business.

Thank you,

Heidi Kruse

Heidi Kruse
Executive Director
Leelanau Children's Center
231-384-2067 cell

Sent from my iPhone

November 27, 2020

How do we solve the systemic problem of Availability and Accessibility of Infant and Toddler Care in Leelanau County

Looking at a Home-Based Care model and incorporating a Collaborative approach for increasing both capacity and quality



Abstract

We have all heard there is a critical shortage of infant and toddler childcare in Leelanau County. Program closures in both Northport and Suttons Bay in the past 2 years illustrate that center-based care for the infant to two year old population is simply cost prohibitive. State mandated staffing regulations for centers make the cost of providing services much higher than the revenue produced through tuition. We also know there are a number of organizations and committees in Leelanau County working independently on solutions to problems associated with provision of childcare services and the current status of childcare in the County.

The following is an article from the Record Eagle on February 22, 2020.

[A study from an Illinois-based firm claims the shortage of early childhood education and childcare opportunities in northern Michigan is hurting families and businesses.](#)

[Results from the study — Need for Early Childhood Education in Northwest Michigan, conducted by IFF across Benzie, Grand Traverse, Kalkaska, and Leelanau counties — said the area’s workforce is suffering as parents struggle to find care for their children from birth to 5 years old. The study suggests business leaders “must work together to make strategic investments in the early childhood system.”](#)

[“A lack of childcare options puts a strain on dual-career families and often means one caregiver must forego work or work part-time,” Warren Call, CEO of TraverseConnect, said. “This difficult tradeoff leads to lower earning potential for a family, exacerbates workforce shortages for our employers, and is ultimately a contributor to the decline in family-age career workers in the Grand Traverse region.”](#)

[Thirty percent of childcare providers — including centers on Old Mission Peninsula, Suttons Bay and Northport — have shuttered their doors in the last 10 years, according](#)

to the study. Families that earn too much for subsidies still cannot afford market-rate care, and providers cannot sustain business because of costs, the study said.

The study also states the families who can afford market rate childcare still face obstacles in long waiting lists, limited care hours and inconsistency between providers.

IFF recommends “employers invest in the system as a whole, rather than targeting unique supports for their constituents,” including bringing down costs for working families, increasing infant and toddler care, strengthening home-based providers in less populated areas and improving the quality early childhood education.

Becky Ewing, executive director of Rotary Charities of Traverse City, said childcare is a “complex problem.”

“We are facing a crisis in childcare and need to look at the system to find answers,” she said.

“We need to work together toward comprehensive solutions, providing high-quality care to meet immediate needs while ensuring the field matures along with our economy.”

A Possible Solution

Could we increase availability and accessibility of infant and toddler care in Leelanau County by:

- Concentrating on providing infant and toddler care through Home-Based Programs
- Collaborating with Michigan’s Department of Licensing and Regulatory Affairs (LARA) and Michigan’s Great Start to Quality to ensure providers are both licensed and providing quality experiences.
- Assessing current programs for quality, capacity and availability.
- Recruiting and training additional providers as needed.
- Partnering with local economic nonprofit corporations and County businesses to help provide seed money for new provider start up.
- Soliciting additional funding to ensure care is accessible to families who cannot afford services.

Methodology included a whole lot of phone calls, emails and interviews

After many conversations with local providers, advocates, early childhood education professionals and business leaders it became clear that we would need to solve this critical challenge with a collaborative of organizations, volunteers and businesses. Conversations with business owners highlighted they are willing to invest money in a solution. They see the lack of available childcare as an economic issue that contributes to the shortage of local workforce. Currently, there is not an organized method in which local providers can meet and share experiences in a shared environment furthering a lack of collaboration.

We must increase capacity

The Great Start to Quality website lists only four Family and Group Home Childcare Providers within Leelanau County. We need to find more providers to handle the influx of families within the county and those moving to the area. If we are unsuccessful in creating more available childcare, we will lose talented young families to other areas of the region that have adequate childcare. Businesses will not be able to hire the necessary workforce needed to continue operations and we will be unable to attract new, clean industry to the area.

How do we provide access to families who cannot afford care?

Head Start

There are only two Head Start Programs within Leelanau County listed on the US Department of Health & Human Services website. One program is seasonal and is not currently listed as open. What can be done to increase the number of Head Start Programs serving the county.

Grants to Providers allowing them to provide tuition credit to lower income families.

Create a channel for businesses to donate to an organization such as Leelanau Early Childhood Development Corporation (LECDC), who would serve as fiduciary, distributing funds to providers for at need families.

How do we solve the challenge in a collaborative method that includes businesses as part of the solution?

Work in teams to create a plan that helps families find needed childcare. Utilize existing business corporations, such as the Leelanau Peninsula Economic Foundation (LPEF), to help create a program designed for businesses to fund in part or full, care for their workers as well as the communities' children. Outreach to businesses educating them in positive economic and human service impact. Provide businesses the opportunity to participate in the program and recognize them for helping to create a brighter future for families and local & county business.

Conclusion

The lack of quality childcare was listed as a top three concern of Leelanau business owners in a countywide survey conducted by the LPEF, right behind affordable housing and sufficient quality workforce. We must find a solution that empowers individuals, organizations and businesses to work together collaboratively. First, we need to look at supporting our existing providers and recruiting new providers when necessary. Second, we need to create a program to fund and support Home-Based provider start up. Finally, we need to examine the different ways to make childcare available to those whose income would otherwise prohibit access. An immediate solution is not only necessary for families in our county, but also for maintaining economic vitality and growth of the area.



LEELANAU CHRISTIAN NEIGHBORS

7322 E. Duck Lake Road, PO Box 196
Lake Leelanau, MI 49653 • 231-994-2271
www.leelanauchristianneighbors.org

August 2021

American Rescue Plan Act Funds Proposal

Leelanau Christian Neighbors has been in service to the Leelanau community since 1987. Each year we strive to meet the growing and ever-changing needs of our neighbors. The Covid-19 pandemic magnified these needs and we feel that using some of the American Rescue Act funds would be beneficial to many in our county.

Concentrating on those most disproportionately impacted by the negative economic impacts of the COVID-19 public health emergency, we humbly submit our proposal for a portion of the American Rescue Plan Act funds.

To quote from an article from Michigan Advance, a non-profit news site:

“Leelanau County in northern Michigan has the largest gap nationwide between maximum Supplemental Nutrition Assistance Program (SNAP) benefits and the average cost of a meal, according to a recent study. Urban Institute, a Washington, D.C.-based social and economic policy research nonprofit, found that in 2020, the average meal in Leelanau County, which is estimated to be about \$6.16, was 68% more than the SNAP benefit. In Michigan, SNAP recipients receive about \$1.97 per meal.”

We have always had a great working relationship with Leelanau County Senior Services, but, as the pandemic started to unfold, our relationship became even stronger. Together we strived to not only meet the needs of our seniors but also delve into what needs were being unmet. The pandemic has caused a rise in basic living expenses but our senior’s population income has not changed. We are seeing more need for food, utilities, home and car repair and health care. To address the food insecurity issue, we would like to continue working with Senior Services by providing delivery of bags of food streamlined to meet each neighbor’s health need. The bags of food would be provided by LCN and delivered in coordination with Senior Services. During the last year Senior Services delivered between 25 and 30 bags of food each week. However, these were sometimes small and certainly not streamlined to meet the individual needs of the recipients.

# of Seniors to be served	30
# of bags per year:	1,560
Cost of each bag of food:	\$55
Total estimated cost of program:	
2022:	\$85,800
2023:	\$90,800
2024:	\$95,800
2025:	\$100,800
Total expenditure:	\$373,200
LCN Funds:	-\$186,600
Funds requested:	\$186,600

Since the beginning of the pandemic, we have also seen an increase in housing repair needs along with housing in general.

Prices of materials along with the lack of labor availability has left our neighbors living in less than desirable circumstances. Renters living in high priced rentals that are energy inefficient are having to pay higher than normal utility bills. To address this issue, LCN has set up a Housing Improvement fund. We have teamed up with Leelanau Energy to do energy audits of homes and also with Northern Building Supply to implement the needed improvements brought to light by the energy audit. These improvements could range from something as simple as door sweeps to keep out the cold air to more major and costly repairs as replacing a roof, furnace, windows and more.

Seniors living on fixed incomes and the loss of income due to the death of a partner, along with families working for income below poverty wages are subject to situations beyond their control. Changes in mobility or dire health issues leaves them living in homes they cannot maneuver in or take care of. Vehicle repair or home repair becomes unmanageable expenses for them. For many living in Leelanau County it's hard to believe that we have neighbors living without heat, with water dripping from their ceilings, or without water at all! We see this every week at LCN and we would like to address these issues by using our Housing Improvement Fund.

We estimate the cost of this program to be:

2022: \$75,000
2023: \$80,000
2024: \$85,000
2025: \$90,000

Total: \$330,000
LCN Funds: -\$165,000
Funds requested: **\$165,000**

Working together as a community for each other is why living in Leelanau County is so wonderful. We want to keep it that way. Housing affordability is certainly difficult in Leelanau County. Housing for our seniors, our workforce and our underserved population is certainly a crisis and we would support using American Rescue Plan Act Funds to tackle this issue. We would be happy to be a part of this process and look forward to working with Leelanau County government in improving living conditions in our area.

Respectfully submitted,

Mary Stanton
Executive Director
LeelanauChristianNeighbors@yahoo.com
231-510-0271-Cell

Chet Janik

From: Dodie Putney <DPutney@bldhd.org>
Sent: Friday, August 13, 2021 7:17 AM
To: Chet Janik
Cc: Lisa Peacock; Michelle Klein; Eric Johnston
Subject: Leelanau County American Rescue Plan

Importance: High

Good Morning Chet.

The Health Department continues to work through the American Rescue Plan funding process. We also have had a preliminary discussion with Benzie County on how we would use some of the ARP funding. Unfortunately, the Health Department cannot apply for this funding, and this is why we are coming to both counties for support. Currently, we do not have a final plan that includes a dollar amount. What we do know is that we must do something about our office space. The Connie Binsfeld Community Resource Center was constructed in 2000 to house public health, mental health, and alternate high school education services. Fast forward 21 years and the facility is currently owned by the Leelanau Montessori School with the Health Department renting space.

- The Health Department continues to look at our spacing needs. The School has expanded twice reducing the amount of square footage of the Health Department. There is no room for us to expand services and we have limited ability to offer multiple services at the same time to best meet the needs of our community. There is no room to safely distance clients even during non-pandemic times. There is no ability to add staff, no meeting space to host the many collaborative initiatives necessary to providing optimal public health services. We have had to find alternative, off-site locations to store supplies.
- We know that as we look at our space options, we will need to invest in updating our computer network, communication system, workstations, and other office furniture.
- Public Health Infrastructure needs to be strengthened along with other sectors of society such as business and education. Many of the services provided to patients of the Resource Center must be provided in person and safety precautions such as distancing will be necessary for an uncertain period of time. It is critical that funding be made available to allow for the expansion of services, especially within innovative partnerships such as this where we will be working closely together to assist our communities to recover from this pandemic.

Therefore, the Health Department requests ARP funding to help strengthen our infrastructure to better serve the community in the long-term. We will continue to develop our plan with dollar figures. In the meantime, please contact me or Lisa Peacock with any questions or concerns.

Thanks Chet and have a good day.

Dodie Putney
Director of Administrative Services
Benzie-Leelanau District Health Department
6051 Frankfort Highway; Suite 100
Benzonia, Mi 49616
231-882-2113
dputney@bldhd.org

LEELANAU INVESTING FOR TEENS (LIFT)

8.2.21

Executive Summary

Statistically and anecdotally, our children and teens are not all healthy and well, academically and professionally successful, or largely engaged with their peers and community. Through recent reporting, in-field familiarity, and too many firsthand accounts from middle and high schoolers in Suttons Bay, local educators, workers in the social sector, parents, and public leaders have observed concerning trends with our local youth's social and emotional wellbeing. Many such trends are directly correlated to the COVID-19 pandemic and some are long-standing.

LIFT is an after-school mentorship program committed to empowering Leelanau County's youth to discover and embrace their strengths in order to become kind leaders. We fulfill our mission by investing in their evolution, autonomy and character, by showing up every day, and caring for them unconditionally. We have committed four years in Suttons Bay to implementing, reflecting, and improving our strategy for empowerment, substance abuse prevention, and risk mitigation with local youth.

We humbly propose the expansion of LIFT's services to reach students throughout Leelanau County as a tenable solution to addressing negative trends in our youth's social and emotional wellbeing resulting from the COVID-19 pandemic.

The Opportunity

Isolated. Scared. Awful. When asked how they would describe their experience throughout the COVID-19 pandemic, those are the words three LIFT teens chose.

The Michigan Department of Health and Human Services recently reported that, "the CDC found the proportion of mental health-related visits to emergency departments rose 31% for adolescents aged 12-17 between April and October [2020]..." And in a recent survey focusing on children's mental health during the COVID-19 pandemic, "72% of parents stated that they have witnessed a decline in their child's emotional well-being..."

Compounding the long-term risk to youth, our most vulnerable families are up against stress-inducing issues tied to the pandemic such as job loss, food insecurity, displacement, and loss of childcare. As such, our local schools are becoming overly depended upon as the most stable environment for our area's youth, an equally unrealistic and unsustainable role for our local educators.

LIFT was created in 2017 out of an observed need at the time for community investment in our area's teens. We believe it takes an equitable investment outside of classrooms and homes to fully empower youth. Four years later, the gap that inspired the creation of LIFT has only widened throughout Leelanau County, due in large part to the instability, trauma, and isolation caused by the COVID-19 pandemic.

LIFT has seen success in working to mitigate the effects of these risk factors on youth in Suttons Bay. Over the last four years, excluding graduating seniors, LIFT’s student retention rate has averaged 70% year-to-year for our after-school programming. Throughout the school year, we provide 120 hours of supervised time for each student who attends LIFT during hours that are cited to be when students are at the highest risk for substance abuse. Among our evidence for success is anecdotal data from both parents and staff at Suttons Bay Schools citing observed improvements in individual students’ demeanor, grades, and engagement. The community’s feedback has consistently been a desire for LIFT’s services to become equally available and accessible to the youth in the remaining areas of Leelanau County, notably Northport, Leland, Lake Leelanau, Cedar, Maple City, and Glen Arbor.

The Objective

LIFT is committed to building partnerships with Leelanau County’s five community schools in the next five years: Suttons Bay, Northport, Leland, Glen Lake, and St. Mary’s Schools. We have seen success with our programming in Suttons Bay, where we have been located since 2017 and are confident that our approach toward investing, mitigating risk, and providing for social-emotional learning with our area’s teens is effective.

LIFT is formalizing its partnership with Suttons Bay Schools starting in the 2021-22 school year. We will be implementing a daily after-school program for students in grades K-8, and bimonthly events for the school’s high schoolers. Also in the 2021-22 school year, LIFT hopes to begin a partnership with Northport Schools, beginning with a mutual collaboration with the Leelanau Historical Society.

We seek to replicate this pattern, formalizing partnerships with one new school each year and beginning exploratory relationships with one new school each year until we are successfully in partnership and supporting all five community schools in Leelanau County and their students.

Budget Summary

2021-22 Academic Year

Function	Salaries	Purchased Services	Supplies & Materials	Total
Staffing	\$165,840	\$2,000		\$167,840
Professional Development	\$1,200	\$2,400		\$3,600
Program Supplies and Materials			\$18,000	\$18,000
General Administration	\$4,000		\$1,000	\$5,000
Pupil Transportation Services		\$900	\$7,000	\$7,900

Total Expenditures	\$202,340
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2022-23 Academic Year

Function	Salaries	Purchased Services	Supplies & Materials	Total
Staffing	\$331,680	\$4,000		\$335,680
Professional Development	\$2,400	\$4,800		\$7,200
Program Supplies and Materials			\$36,000	\$36,000
General Administration	\$8,000		\$2,000	\$10,000
Pupil Transportation Services		\$1,800	\$14,000	\$15,800
Total Expenditures				\$404,680

2022-23 Academic Year

Function	Salaries	Purchased Services	Supplies & Materials	Total
Staffing	\$497,520	\$6,000		\$503,520
Professional Development	\$3,600	\$7,200		\$10,800
Program Supplies and Materials			\$54,000	\$54,000
General Administration	\$12,000		\$3,000	\$15,000
Pupil Transportation Services		\$2,700	\$21,000	\$23,700
Total Expenditures				\$607,020

Total Expenditures

\$1,214,040



500 S. Elm Street
P.O. Box 367
Suttons Bay, MI 49682
P: 231-271-8600 • F: 231-271-8691
www.SuttonsBaySchools.com

August 7th, 2021

The Leelanau County Board of Commissioners
8527 E. Government Center Dr. #101
Suttons Bay, MI 49682

To the Leelanau County Board of Commissioners,

On March 13th, 2020, we pulled our entire staff together for an emergency meeting to discuss the impacts of COVID-19 and warn of the strong possibility that schools would be closed for an extended period of time. I'll never forget the look of fear on the faces of our staff and the overwhelming feelings of uncertainty that would be our daily reality in SBPS. As I answered questions from staff, the common theme I heard wasn't that they were mostly worried about themselves and their families. Our staff was deeply concerned about our students, especially those that face so many difficult issues within their homes on a daily basis. Aside from meeting basic needs, our staff wondered how we would stay connected to our students and families while navigating the issues of the pandemic. It was clear that we would have to begin designing a new model for school immediately. Over the course of the last 12-18 months, we have invested thousands of hours finding new ways to support our students and their families, designing programs and services to meet needs, and seeking partnerships to help us build strong connections. At every stage of the process, we have deeply valued the time, talents, and resources of LIFT in that work. LIFT's ability to focus on the needs of students and fill the gaps that exist in our school and our community has been a big reason why we feel so strongly about expressing support of Leelanau Investing for Teens' (LIFT) proposal for the use of The American Rescue Plan Act funds. The expansion of LIFT's services to all five community schools will provide an invaluable benefit to our local youth, families, and educators in response to the risks brought on by the COVID-19 pandemic.

Our school community has witnessed the COVID-19 pandemic in heartbreaking and traumatic ways and we have ongoing concerns about the impact on our community and, most specifically, our area's youth. Our local teens are struggling emotionally, academically, and in some instances physically and our schools have reached their capacity to meet all the gaps that families can't fill. I believe that LIFT has had a positive impact in our community over the last four years and am inspired by their mission to empower our area's youth by investing in their evolution, autonomy, and character. I am confident that funding the growth of their program to be accessible to all teens in Leelanau County is the best investment for our youth, and therefore the future of our community, and I strongly urge you to consider their proposal.

Upward,

Casey Petz
Suttons Bay Public Schools - Superintendent

August 7, 2021

The Leelanau County Board of Commissioners
8527 E. Government Center Dr. #101
Suttons Bay, MI 49682

To the Leelanau County Board of Commissioners,

Hola, my name is Beatriz Cruz and I have resided in this county for over 30 years. I have seen great growth in our community but much still has to be done. We must stay connected and involved with our youth and community. As an advocate in our community for our Latino community, these funds would really help to keep supporting and connecting our vulnerable population to the community as a whole. I am writing to express how highly I support Leelanau Investing for Teens' (LIFT) proposal for the use of The American Rescue Plan Act funds. The expansion of LIFT's services to all five community schools will provide an invaluable benefit to our local youth, families, and educators in response to the risks brought on by the COVID-19 pandemic.

I have witnessed the COVID-19 pandemic have a concerning impact on our community and, most specifically, our area's youth. As someone who goes to people's homes I see the impact that this pandemic has caused. Our local teens are struggling emotionally, academically, and in some instances physically and our schools have been leaned on too much to meet gaps that families can't fill. I fear for the long-term risk this poses to our younger generations.

I believe that LIFT has had a positive impact in our community over the last four years and am inspired by their mission to empower our area's youth by investing in them. I am confident that funding the growth of their program to be accessible to all teens in Leelanau County is the best investment for our youth, and therefore the future of our community. I urge you to consider their proposal with the seriousness that the issue it addresses warrants.

Thank you for your consideration,
Beatriz Cruz
Migrant Family Advocate



STATE OF MICHIGAN · COUNTY OF LEELANAU
HONORABLE MARIAN KROMKOWSKI
 PROBATE COURT / FAMILY COURT JUDGE

8527 E. Government Center Drive, Suite #203 · Suttons Bay, Michigan 49682
 Telephone (231) 256-9803 · Facsimile (231) 256-9845

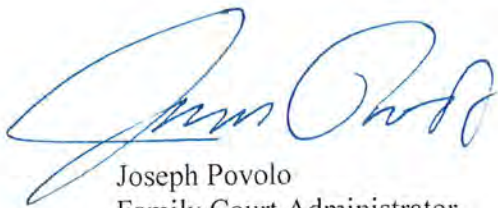


August 9, 2021

The Leelanau County Board of Commissioners
 8527 E. Government Center Dr. #101
 Suttons Bay, MI 49682

To the Leelanau County Board of Commissioners.

We are writing to express our support of Leelanau Investing for Teens' (LIFT) proposal for the use of The American Rescue Plan Act funds. Our Court's prevention workers have already been working with LIFT and see firsthand the positive impact their programming has had on Suttons Bay School youth. The expansion of LIFT's services to all five community schools could only be a welcome benefit to all Leelanau youth. Providing organized activities is especially crucial in a rural area where youth are often at a loss as to what to do in their spare time. Moreover, the impact of COVID have left our youth and their families feeling even more isolated. With these ARP monies now available we ask that you agree that investment in our youth is a wise investment for the future of our community.



Joseph Povolo
 Family Court Administrator



Marian Kromkowski
 Probate/Family Court Judge

Joseph Povolo
 Family Court Administrator

Josephine Lingaur
 Juvenile Register

Kristina Mattis
 Probate Register

Rachael LaCross
 Deputy Probate Register

Therese Larson
 Juvenile Probation Officer

Ryan Douglass
 Juvenile Probation Officer

John Boonstra
 Diversion Counselor

Sarah Hubbell
 Diversion Counselor

August 11, 2021

The Leelanau County Board of Commissioners
8527 E. Government Center Dr. #101
Suttons Bay, MI 49682

To the Leelanau County Board of Commissioners:

I am writing to express my support for Leelanau Investing for Teens' (LIFT) proposal for the use of American Rescue Plan Act funds. The expansion of LIFT's services to all five community schools will provide an invaluable benefit to our local youth and their families as they deal with the challenges brought by the COVID-19 pandemic.

I have witnessed the COVID-19 pandemic's impact on our community and, in this case particularly, our area's youth. Our local teens are struggling emotionally, academically, and in some instances physically, and our schools have struggled to meet service and care gaps that families can not fill. I fear for the long-term risk this poses to our future generations.

I believe that LIFT has had a positive impact in our community over the last four years and am inspired by their mission to empower our area's youth. Investing in their evolution, autonomy, and character is the way to go. I am confident that funding the growth of that program, making it accessible to all teens in Leelanau County, is a good investment for our youth, who are the future of our community. I urge you to consider their proposal with the seriousness that it warrants.

Thank you for your consideration,

Larry Mawby

via email



Regional Developer of Affordable Housing

August 13, 2021

Mr. Chet Janik
County Administrator
8527 E. Government Center Dr.
Suttons Bay, MI 49682

VIA EMAIL

RE: ARP Act Funds

Mr. Janik,

As a follow up to my email sent on May 10th to County Commissioners, Homestretch is interested in working with the Board to set aside a sizeable portion of ARP funds toward the creation of affordable housing in Leelanau County. Knowing that benefits realized for low-income families directly also benefit the wider community, I am in full support of the Proposal drafted by the Leelanau Housing Action Committee (HAC) for the use of ARP funds. Their proposal did a good job of outlining the need in our County and for establishing a baseline for funding.

Additionally, the article posted on April 21 by Luke Forrest, Director of the Community Economic Development Association of Michigan, has given the *allowable uses* of ARP funds by the suggestion of starting a housing trust fund, or HTF. A HTF is a powerful tool for leveraging additional funding and support.

The State of Michigan enables Local Housing Trust Funds. Both Ann Arbor and Detroit have established them. They are distinct funds established by county governments that receive ongoing dedicated sources of public funding to support the preservation and production of affordable housing. It can also be utilized where developments may need credit enhancement to garner more advantageous financing terms thereby lowering the overall cost translating to decreased rental rates.

Through an initial injection of ARP funds plus ongoing annual budget allocations from service fees and transfer tax fees, the fund may be replenished and grow to support other innovative ways to address local housing needs. Additionally, should the Governor's proposal to allocate \$100 million for the Michigan Housing and Community Development Fund be approved, then Leelanau County would have a readily available and established program to attract the funds locally.

There are still three questions on the table:

1. What department within Leelanau County Government is most qualified to distribute these funds?
2. What *type* of housing should be supported?
3. How many units can be created?

It is our view that the funds would be best distributed via the County Land Bank Authority. They have the experience working with developers and know the legal frameworks to impose affordability restrictions.

Second, while many may advocate for both rental units and homes for sale, I personally feel the greatest impact would be achieved through rental development. Our market study for Leelanau County shows a higher demand in this category from income qualified *Existing* and *New* households. In fact, the Homeowner to *Renter Movers* category outpaces *Renter to Renter Movers*. In total, our study shows that by 2024 the **demand for new renter households is 918 units.**

Finally, what unit impact could 25% of the County's ARP funds create? The industry standard for capital subsidy is around \$50,000 per unit. Therefore, at least 21 units are achievable utilizing \$1,050,000 of ARP funds, which is only 2.2% of the forecast demand.

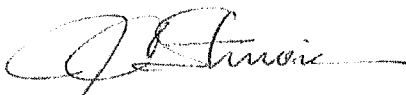
As you may know, Homestretch has worked for two years on fundraising and due diligence to create the potential of building 8 apartments on land donated by the Land Bank. Our current gap is approximately \$300,000 or \$24,000 per unit. This is an example of a "shovel ready" project which has community support and local capital. More importantly, it is a model in which other developments can be created utilizing leveraged funds, grants, and local "buy in" using tax incentives.

In closing, please accept this letter as a formal request by Homestretch to allocate \$300,000 toward the Vineyard View Apartments project located at 525 N. Marek Road to guarantee the creation of eight new affordable apartments beginning in the spring of 2022. Please also allocate an additional \$750,000 toward the establishment of a Housing Trust Fund to be administered by the Leelanau County Land Bank Authority.

To quote Luke Forrest at CEDAM, *This is a call to Michigan Communities to take the money and run with it, swiftly and with purpose, to stabilize vulnerable populations.*

Thank you for the opportunity to present this information and proposal.

Sincerely,



Jonathan Stimson
Executive Director

Encl.: Market Demand page
Source and Use Budget

Table 8.1: Demand Calculations

2021 Total Occupied Households	7,956				
2021 Owner-Occupied Households	7,028				
2021 Renter-Occupied Households	928				
		30%	50%	80%	With
		<u>AMI</u>	<u>AMI</u>	<u>AMI</u>	Section 8
QUALIFIED-INCOME RANGE (unduplicated)					<u>Subsidies</u>
Minimum Annual Income		\$18,274	\$30,446	\$32,571	\$0
Maximum Annual Income		\$24,630	\$41,050	\$65,680	\$65,680
					Total
					Affordable
DEMAND FROM EXISTING HOUSEHOLDS					
Percent Income Qualified Owner Households		3.2%	8.1%	27.5%	41.3%
Percent Income Qualified Renter Households		7.6%	18.1%	36.1%	75.0%
Income Qualified Owner Households		225	569	1,934	2,901
Income Qualified Renter Households		71	168	335	696
Annual Movership Rate - Owner to Renter		7.4%	7.4%	7.4%	7.4%
Annual Movership Rate - Renter to Renter		4.5%	4.5%	4.5%	4.5%
Total Income-Qualified Owner to Renter Movers		17	42	143	215
Total Income-Qualified Renter to Renter Movers		3	8	15	31
Total Demand from Existing Households		20	50	158	246
DEMAND FROM NEW RENTER HOUSEHOLDS					
Projected 2024 Renter Households	918				
Annual Change in Renter Households, 2021-2024	-3				
Percent Qualified Renter Households		7.6%	18.1%	36.1%	75.0%
Total Annual Demand From New Households		(0)	(1)	0	(3)
TOTAL DEMAND		20	49	158	244
LESS: Total Comparable Units Placed in Service Since 2020		0	0	0	0
LESS: Total Comparable Units Proposed/Under Construction		0	0	0	0
TOTAL NET DEMAND		20	49	158	244
PROPOSED NUMBER OF UNITS		2	4	2	8
CAPTURE RATE		10.2%	8.1%	1.3%	3.3%
PENETRATION RATE		0.7%	0.5%	0.1%	0.2%
SATURATION RATE		0.7%	0.5%	0.1%	0.3%
Note: Totals may not sum due to rounding or differences in income ranges					
SOURCE: U.S. Census of Population and Housing, U.S. Census Bureau American Community Survey, U.S. Census Bureau ESRI Business Analyst					

Instructions

TOTAL DEVELOPMENT COSTS

	Per Unit	Total	% in Basis	Included in Tax Credit Basis	Included in Historic TC Basis
Acquisition					
Land	0	0	0%	0	0
Existing Buildings	0	0	100%	0	0
Closing costs	188	1,500	0%	0	0
Subtotal	188	1,500			
Construction/Rehabilitation					
Off Site Improvements	3,125	25,000	100%	25,000	0
On-site Improvements	23,375	187,000	100%	187,000	0
Landscaping and Irrigation Structures	2,250	18,000	100%	18,000	18,000
Community Building and/or Maintenance Facility	122,250	978,000	100%	978,000	978,000
Construction not in Tax Credit basis (i.e. Carports and Commercial Space)	0	0	100%	0	0
General Requirements % of Contract 3.87% Within Range	5,625	45,000	100%	45,000	45,000
Builder Overhead % of Contract 4.72% Within Range	7,500	60,000	100%	60,000	60,000
Builder Profit % of Contract 3.76% Within Range	6,250	50,000	100%	50,000	50,000
Permits, Bond Premium, Tap Fees, Cost Cert.	1,000	8,000	100%	8,000	8,000
Private well and distribution	2,250	18,000	100%	18,000	18,000
Subtotal	173,625	1,389,000			
15% of acquisition and \$15,000/unit test:	met				
Professional Fees					
Design Architect Fees	2,500	20,000	100%	20,000	20,000
Supervisory Architect Fees	500	4,000	100%	4,000	4,000
Engineering/Survey	1,250	10,000	100%	10,000	10,000
Other:	0	0	100%	0	0
Subtotal	4,250	34,000			
Interim Construction Costs					
Property & Casualty Insurance	438	3,500	100%	3,500	3,500
Construction Loan Interest	1,866	15,089	100%	15,089	15,089
Title Work	563	4,500	100%	4,500	0
Legal Fees (in Tax Credit Basis)	313	2,500	100%	2,500	0
Construction Taxes	188	1,500	100%	1,500	1,500
Other:	0	0	100%	0	0
Subtotal	3,386	27,089			
Permanent Financing					
Loan Commitment Fee to Independent Bank	2%	1,676	0%	0	0
Other:	0	0	0%	0	0
Subtotal	1,676	13,406			
Other Costs (In Basis)					
Application Fee	45	360	100%	360	360
Market Study	563	4,500	100%	4,500	4,500
Environmental Studies	438	3,500	100%	3,500	3,500
Cost Certification	313	2,500	100%	2,500	2,500
Equipment and Furnishings	0	0	100%	0	0
Temporary Tenant Relocation	0	0	100%	0	0
Construction Contingency	12,500	100,000	100%	100,000	100,000
Appraisal and C.N.A.	375	3,000	100%	3,000	3,000
Other:	0	0	100%	0	0
Subtotal	14,233	113,860			
Other Costs (NOT In Basis)					
Start-up and Organization	106	850	0%	0	0
Tax Credit Fees (based on 2017 QAP)	360	360	0%	0	0
Compliance Monitoring Fee (based on 2017 QAP)	475	3,800	0%	0	0
Marketing Expense	188	1,500	0%	0	0
Syndication Legal Fees	0	0	0%	0	0
Rent Up Allowance	3.5 months	1,277	0%	0	0
Other:	0	0	0%	0	0
Subtotal	2,091	16,726			

Summary of Acquisition Price		As of	Construction Loan Term	
Attributed to Land	0	1st Mortgage Balance		Months
Attributed to Existing Structure:	0	Subordinate Mortgage(s)		14
Closing costs	1,500	Subordinate Mortgage(s)		14
Fixed Price to Seller	1,500	Subordinate Mortgage(s)		14
Premium/(Deficit) vs Existing Debt		1,500		

Appraised Value		Value As of:	Override
"Encumbered As-Is" value as determined by appraisal:		25,000	
Plus 5% of Appraised Value:		0	
LESS Fixed Price to the Seller:		1,500	
Surplus/(Gap)		23,500	Within Range

Project Reserves

	Per Unit	Total	% in Basis	Included in Tax Credit Basis	Included in Historic TC Basis		
Operating Assurance Reserv	4.0 months	Funded in Cas	3,019	24,149	0%	0	0
Replacement Reserve	700	5,600	0%	0	0		
Operating Deficit Reserve	0	0	0%	0	0		
Rent Subsidy Reserve	0	0	0%	0	0		
Syndicator Held Reserve	0	0	0%	0	0		
Rent Lag Escrow	0	0	0%	0	0		
Tax and Insurance Escrows	0	0	0%	0	0		
Other:	0	0	0%	0	0		
Other:	0	0	0%	0	0		
Subtotal	3,719	29,749					

Miscellaneous

	Per Unit	Total	% in Basis	Included in Tax Credit Basis	Included in Historic TC Basis
Deposit to Development Operating Account (1MGRF Required)	796	6,367	0%	0	0
Other (Not in Basis):	0	0	0%	0	0
Other (In Basis):	0	0	100%	0	0
Other (In Basis):	0	0	100%	0	0
Subtotal	796	6,367			

Total Acquisition Costs

Total Acquisition Costs	188	1,500
Total Construction Hard Costs	173,625	1,389,000
Total Non-Construction ("Soft") Costs	30,150	241,197

Developer Overhead and Fee

	Per Unit	Total	% in Basis	Included in Tax Credit Basis	Included in Historic TC Basis
Maximum	242,298	12,500	100%	100,000	100,000
7.5% of Acquisition/Project Reserves	Override	5% Attribution Test			
15% of All Other Development Costs	100,000	met			
Total Development Cost	216,462	1,731,697			

TOTAL DEVELOPMENT SOURCES

	% of TDC	Per Unit	Total	# of Units	Gap to Hard Debt Ratio
MSHDA Permanent Mortgage	27.16%	58,790	470,319		
Conventional/Other Mortgage	0.00%	0	0		
Equity Contribution from Tax Credit Syndication	0.00%	0	0		
MSHDA NSP Funds	0.00%	0	0	0.00	43%
MSHDA HOME or Housing Trust Funds	0.00%	0	0	3.00	
Other MSHDA/ MSHDA MOD	11.55%	25,000	200,000		
AHP Grant	23.10%	50,000	400,000		
Income from Operations	0.00%	0	0		
Other Equity Homestretch	2.45%	5,313	42,500		
Transferred Reserves:	0.00%	0	0		
Other: Leelanau Christian Neighbors	14.44%	31,250	250,000		
Other: Neighborworks / Patient capital	21.30%	46,110	368,678		
Deferred Developer Fee	0.00%	0	0		Deferred Dev Fee 0.00%
Total Permanent Sources			1,731,697		

Sources Equal Uses?

Surplus/(Gap)	Balanced	0
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3rd Party Construction Loan

Construction Loan Rate	27.16%	58,790	470,319
Repaid from equity prior to final closing	4.250%		0

Eligible Basis for LIHTC/TCAP

	Value of LIHTC/TCAP	Override
Acquisition	0	
Construction	0	Override
Acquisition Credit %	Total Yr Credit	
Rehab/New Const Credit %	Equity Price	
Qualified Percentage	Equity Effective Price	#DIV/0! Override
Historic?	Equity Contribution	0

Existing Reserve Analysis

DCE Interest	
Insurance	
Taxes	
Rep. Reserve	
ORC	
DCE Principal	
Other:	

Initial Owner's Equity Calculation

Equity Contribution from Tax Credit Syndication	0
Brownfield Equity	
Historic Tax Credit Equity	
General Partner Capital Contributions	
Other Equity Sources	
New Owner's Equity	



LEELANAU COUNTY SHERIFF'S OFFICE

MIKE BORKOVICH
Sheriff
JAMES KIESSEL
Undersheriff

8525 E. Government Center Drive
Suttons Bay, Michigan 49682
Office (231) 256-8800 Fax (231) 256-8611
Toll Free 1-877-256-6911

LT. TODD ROUSH
Corrections
LT. DUANE WRIGHT
Law Enforcement

To: Board of Commissioners
From: Undersheriff Kiessel
Date: June 22, 2021
RE: Financial Recovery Funds (FRF) for a Great Lakes Patrol Boat (\$490,000)

This request is to order and purchase a factory-built Great Lakes Capable Law Enforcement Patrol Boat. Special AEL items include CBRNE, FLIR, Radar, Sonar, Radios, AIS, Searchlights, Hailer, Dive Ladder, Headsets, Trailer. Total cost not to exceed \$490,000. This same request is also being requested as part of the 2022 Budget for the Sheriff's Office.

This request is justified under Department of the Treasury, Interim Final Rule, 31 CFR Part 35, specifically sections 602(c)(1)(C) and 603(c)(1)(C) of the Act that provide recipients with latitude to use Financial Recovery Funds for the provision of government services. Government services can include, but are not limited to, maintenance or pay go funded building of Infrastructure, including ... the provision of police, fire and other public services. It should also be noted that the pay-go structure funding refers to the practice of funding capital projects with cash-on-hand from taxes, fees, grants, and other sources, rather than with borrowed funds. These rules went into effect on May 17, 2021.

The Leelanau County Sheriff's Office is responsible for maritime domain awareness, security, protection, enforcement of local and state laws as well as the general safety of the boating public. LCSO works in close relationship with USCG Charlevoix, USCG Frankfort and USCG Air Station Traverse City. Our Area of Operational Responsibility encompasses 2,155 square miles of Great Lakes surface water and 161 miles of Great Lakes shoreline. In addition, there are also 5 islands located within our AOR which includes North and South Manitou Islands, North and South Fox Islands and Bellow Island.

This FRF request would be used to purchase a fully equipped, Great Lakes Capable 33 ft. Safe Boat or its equivalent for use in law enforcement, radiation detection as well as search and rescue operations on Lake Michigan, protecting eight shoreline towns and villages, offshore islands, and the five maritime ports within the county. In the event of a maritime disaster, this boat could safely evacuate up to 24 persons at a time. The increased platform size from 25 foot to 33-foot, horsepower increases from 400 to 900, a passenger capacity increase from 11 to 24 persons, increased fuel capacity from 150 gallons to 300 gallons, a fully enclosed cabin and a dive platform capability which allows us to more adequately address our maritime security and rescue needs.

Out total request is for \$490,000.000

Undersheriff James Kiessel

RECEIVED

JUN 22 2021

LEELANAU COUNTY
ADMINISTRATOR

Chet Janik

From: Sue Miller <manitoutrail@gmail.com>
Sent: Friday, August 13, 2021 1:50 PM
To: Chet Janik
Subject: Proposal for American Rescue Plan Funds
Attachments: PDF Mental Health Liaison Proposal.docx

Hi Chet,

I'm attaching a proposal, supported by a group of local organizations, for a Leelanau County Mental Health Liaison, funded by American Rescue Plan funds. As noted, some of the organizations need to take this request for co-sponsorship to their boards for final approval. Due to time constraints this could not be done before the submission deadline. Please feel free to contact me, representing the League of Women Voters Leelanau County, with any questions re. the proposal.

Thank you for seeing that this proposal is considered by our Board of Commissioners.

Best regards,
Sue Miller
Home: 231-256-9106
Cell: 616-485-0361

Proposal for Leelanau Mental Health Liaison

The Problem:

COVID-19 has exacerbated a preexisting shortage of mental health resources across the country, including in Leelanau County. Data from the Center for Disease Control (CDC) show that the percentage of people now experiencing mental health issues is much higher than during pre-COVID periods, and the mental health toll is not evenly distributed. Some segments of the population, particularly parents of young children, and women in general, have exhibited a more pronounced increase in overall psychological distress than other groups. “As the pandemic progressed, lasting mental health challenges disproportionately affected people who were facing financial issues, individuals who got sick with COVID-19, and those who had been struggling with physical and mental-health disorders prior to the pandemic.”¹

The Citizens Research Council of Michigan recently released a report of child and adolescent behavior health in Michigan that found increasing needs and a lack of services to address them: “Children and adolescents in Michigan and throughout the U.S. are experiencing alarming increases in the prevalence of mental, emotional, and behavioral health conditions. ... [S]uicide has risen to the second leading cause of death for adolescents and young adults, surpassed only by motor vehicle fatalities. Despite this serious and growing problem, many children and adolescents are not able to access needed treatment. Among Michigan’s youth experiencing any mental illness, more than a third are not receiving care (with even larger gaps for substance use disorders). The problem of access is complex, due in no small part to both provider shortages and a maldistribution of services.”²

¹ Akin, L., Zaki, J., & Dunn, E. (July 4, 2021). The Pandemic Did Not Affect Mental Health the Way You Think. *The Atlantic*, para. 12. <https://www.theatlantic.com/author/jamil-zaki/>

² Citizens Research Council of Michigan. (July 27, 2021). Meeting the Mental Health Needs of Michigan Youth with School-Based Health Services, , pp. iii-iv. <https://crcmich.org/wp-content/uploads/Youth-Mental-Health-Crisis-Final-1.pdf>

The findings of recent research by the Community Health Alliance Region for Leelanau and 9 other counties conclude that existing data underrepresents the mental health need and associated service shortage. For all these reasons, now is an ideal time to address the current treatment limitations of the overall Leelanau County mental health system, which include:

- Mental health providers are well trained and competent but are reporting full caseloads and waiting lists.
- Community Mental Health has provided crisis intervention with the FAST team over the past three years, but it struggles to find long- or short-term treatment placements for children and adults. Leelanau Family Court has experienced long wait times for children needing residential treatment in children's settings.
- Ongoing, non-crisis services have been increasingly difficult to access due to a limited number of providers; regional-level data show an average 6-month wait for non-crisis services. However, those with a serious mental illness can be seen within 14 days of request through NLCMHA.
- The pandemic has led to clients having less in-person contact with mental health providers, and many have not had the resources to use online connections.
- School personnel, who are often the first to respond to children in crisis, have not had regular contact with their students over the past 18 months, and summer break has created another gap.
- In addition to the county's limited counseling options, there are currently only 3 child and adolescent psychiatrists in Traverse City, whose service area includes Northern lower Michigan. In many cases, these psychiatrists prescribe medication for mental health issues, yet potential patients may not be able to see them for weeks or even months.
- Services to clients with mild/moderate levels of mental illness insured by Medicaid are even more limited because many providers are at capacity for Medicaid clientele. Those with significant mental illness or children with serious emotional disturbance meet CMH criteria for more immediate care and cannot be placed on a waiting list.
- Court diversion and prevention programs can be successful in keeping youth from incarceration but are hampered by the inadequate supply of youth focused counselors, and the long wait for counselors that may be available.

- Substance abuse prevention and treatment options are limited by the current number of individual providers and residential care centers.

There is consensus among both mental health providers and those making mental health referrals that the gaps in the county mental health service system negatively impact residents. For one thing, left untreated, mental health issues often translate into more significant behavioral problems. However, the public may be unaware of the system's inadequacy unless they are attempting to access services for themselves or their children, or they are living with the results of untreated mental health problems.

Work must be done to better coordinate available mental health services for Leelanau residents. For example, because no residential services are available in the county, those who are referring individuals with significant mental health problems requiring such placements must be aware of and coordinate with regional or state resources. But better coordination of existing services is only part of the challenge. There is an urgent need to expand the network of providers who can respond to the entire continuum of mental health needs across the age spectrum.

Working Toward a Solution:

The current mental health system for Leelanau County could be significantly improved through creation of a new Mental Health Liaison position. The person in this role would

- facilitate coordination of existing mental health services and identify service gaps
- collect and analyze county data on residents' mental health needs and resources including provider numbers, practice specialties, and availability to meet those needs (an important endeavor that is more difficult to undertake at a state or regional level)
- develop ways to inform residents, including providers and those making referrals, of the full range of available mental health resources
- collaborate with regional and county organizations providing mental health services to develop a county-specific plan of action to address the mental health needs of all residents, with a focus on expanding the mental health provider network. This latter goal may involve partnering with universities

and training programs to encourage providers to practice in the region/county and exploring a telemedicine option.

- represent Leelanau County in collaborating on regional and state mental health and educational initiatives. Along with schools, regional and state mental health organizations are poised to receive additional federal funding through the American Rescue Plan (ARP) to improve mental health services; Leelanau County needs representation to advocate for its residents with mental health needs.

Some might question the relative value of asking for a mental health liaison rather than for another provider. Yet compared to a provider, a mental health liaison can lay the groundwork for broader improvements: identifying and addressing systemic problems, helping create or coordinate solutions within the broad mental health system and thereby meeting the needs of more residents.

However, once additional information about residents' needs has been gathered, along with information about the number of current mental health providers and their training and practice specialties, and after funding sources have been further explored, additional ARP funds may be requested to use in expanding the provider network to serve Leelanau County residents.

Requested Resources:

This proposal requests funding for the position of a Leelanau Mental Health Liaison who would be part of the Benzie-Leelanau Health Department staff, serving Leelanau County. Funds for the position would be provided by the American Rescue Fund allocation to Leelanau County under the category of public health services in response to the effects of COVID-19. This request is for a half-time position for two years, to be re-evaluated at the end of that time for a potential two-year renewal. The renewal decision would be based on positive outcomes within Leelanau County's mental health system, determined by agreed upon metrics, such as growth in the provider network and identification of additional sources of funding for services. The request for the first two years is for \$65,000 a year (including benefits and indirect costs), or \$130,000 for the initial two-year period.

Thank you for your consideration of this request,

League of Women Voters Leelanau County

Leelanau Christian Neighbors

Northwest Michigan Chapter: Michigan Infant Mental Health Association (waiting for response)

Leelanau County Sheriff's Office

Northern Lakes Community Mental Health Authority

Leelanau Peninsula Chamber of Commerce (waiting for response)

Leelanau Early Childhood Development Commission (waiting for response)

Leelanau Housing Action Committee (HAC)

Proposal to Leelanau County for use of ARP funds towards Housing

The Leelanau Housing Action Committee, in partnership with Housing North, other nonprofit organizations, the Leelanau County Land Bank Authority and County Treasurer, proposes that 25% of the American Recovery Plan funds be directed towards housing. We suggest working with the Leelanau County Treasurer and the Leelanau County Land Bank Authority to leverage these funds towards housing to sustain the goals of the HAC.

In Leelanau County 43% of the population is considered to be Asset Limited Income Constrained Employed (ALICE) according to a recent study by United Way. This is one of the highest percentages in our region. These households earned above the federal poverty level, but did not earn enough to afford household necessities including housing. We have a housing crisis, which has resulted in a labor crisis.

A 2019 Target Market Analysis (TMA) showed that we need 668 homes in Leelanau County over the next 5 years. The majority of the need is for those making less than \$40,000/year, but there is a need across the income spectrum. In 2020 there were 117 new dwelling permits issued in Leelanau County according to the construction code department. It is unknown how many of these were affordable. The cost of land and construction make it difficult for those who live and work year-round to find a place to rent or purchase. We need to help address the housing crisis.

We believe the ARP funds can be used in partnership with nonprofit organizations and/or private developers. This proposal is being submitted in the Public Health Category and/or the Economic Hardship Category, which includes responding to public health needs and economic damage from the pandemic. Under the Public Health Category, housing is an allowed use.

We understand these dollars have to be for communities that have been affected by the pandemic. We were in a housing crisis before the pandemic and now there are even more people in need of affordable housing. We are confident that Leelanau County can demonstrate that the ultimate recipients of funds experienced economic harm from the pandemic (such as loss of earnings or revenue) and that the funds will be used to help house those who have been affected by the pandemic.

In Leelanau County, the public health and economic impacts of the pandemic have multiplied pre-existing systemic public health and economic challenges that may have contributed to more severe impacts of the pandemic, including more people being displaced and unable to live and work in our community. Use of these funds to invest in housing up to 120% of the Area Median Income or AMI, we believe, is permitted. In Leelanau County the AMI is \$78,628.

HAC suggests the establishment of a fund to be used for the following:

- Provide Infrastructure support for community waste water facilities for multi-family units outside of sewer districts
- Establish Partnerships with the Land Bank
- Provide Incentives for developers and municipalities

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AUG 12 2021

LEELANAU COUNTY
ADMINISTRATOR

- Provide Seed money for Habitat for Humanity, Homestretch, Housing North and other housing non-profits for developments
- Establish a revolving loan fund

Sample Budget: (Below are suggested activities/costs which could be modified/expanded.)

Activity	Estimated Match or Leverage funds (Non-profits, developers, Land Bank (state and county), local communities, businesses etc.)	REQUESTED ARP FUNDS (25%)
Provide infrastructure support for community waste water facilities for multi-family units outside of sewer districts	\$150,000	\$100,000
Establish Partnership with the Land Bank (for purchase/acquisition of properties, coordination of funding incentives for projects, and housing development activities)	\$200,000	\$350,000
Provide Incentives for developers and municipalities [Ex. Financial incentive for each unit established with affordability restrictions and sold to households at or below 120% Average Median Income (AMI)]	\$150,000	\$250,000
Provide seed money for housing organizations for new housing or rental developments (Habitat for Humanity, Homestretch, Housing North, etc.)	\$100,000	\$100,000
Establish an ongoing Revolving Loan Fund to assist with new housing developments	\$200,000	\$250,000
TOTALS	\$800,000	\$1,050,000

American Rescue Plan Act Requests

Maintenance Department

The Maintenance Department would like to potentially purchase the following COVID-related items utilizing funds awarded to the County via the American Rescue Plan Act; all projected costs are estimates:

1. Replace five (5) old style public drinking fountains with new Oasis Touchless Water Dispensing Units; 3 in the Government Center, and 2 within the Law Enforcement Center.

Approximate Cost: \$12,375.50

2. Upgrade and add four (4) UV light systems into the air exchange ducts within the Government Center.

Approximate Cost: \$7,600.00

3. Steam clean all carpets within the following buildings (with approximate costs):

- a. Government Center \$11,780.00
- b. Law Enforcement Center/Jail..... \$4,300.00
- c. 675 GC chairs \$3,375.00
- d. 127 LEC chairs \$635.00

4. Air Duct Cleaning:

- a. Government Center \$84,000.00
- b. LEC/Jail \$28,000.00

These are “direct” COVID-related items for the benefit of both the public and the employees who serve them.

ARP proposal:
Maint/Admin

TO: BOARD OF DIRECTORS OF LEELANAU COUNTY

PURPOSE

PURPOSE OF REQUEST: To request funding for SPACE Facility Armor disinfecting and anti-microbial protection for Leelanau County. ATP testing shows that your facility has a high count of live pathogens such as: bacteria, algae, fungi (mold/mildew) or viruses on surfaces that your employees encounter daily.

EXECUTIVE SUMMARY

We have included, information Explanation of ATP Testing, Leelanau County ATP test results, SPACE Facility Armor information, the CoPro+ Contract as your purchasing vehicle, and a pricing proposal to provide an intervention/enhanced program for your facility purchased as part of the CARES ACT Funding package.

UNDERSTANDING MICROBES/PATHOGENS: Covid-19 has brought an awareness to the health of our facilities, employees, and visitors. There are, however, many live microbes/pathogens: bacteria, algae, fungi (mold and mildew) and viruses, blood, food, on every surface in the built environment. Microbes cause many contagious/noncontagious illnesses (Strep, RSV, Corona, allergies, flu) which results in employee illness and lowers productivity.

OVERVIEW LEELANAU: Leelanau County employees approximately 9,800 residents who work in approximately 106,000 square foot building. Leelanau County has a population of 22k with the median age of 54, and a poverty rate of 6.25% which indicates vulnerabilities (age and poverty %) for the County. The County has a higher-than-average vaccination rate, but still not at 100%. As the County is a major destination for tourist there is quite a bit unknown about the incoming travelers, their health, and what effects it could have on the County.

OVERVIEW OF SPACE: SPACE, Inc. is a Woman Owned Office Interior design firm based in Midland, MI. In 2020, many clients came to us with concerns about Covid-19 and the cleanliness of their facilities. SPACE, Inc. chose to partner with a 30+ year old program that was originally developed at Dow Corning. Dr. Curtis White, renowned scientist is one of the original inventors and is part of the SPACE, Inc Team.

THE SPACE FACILITY ARMOR PROGRAM

ATP TEST RESULTS: LEELANAU COUNTY

Leelanau County Office - ATP Sampling Report

Adenosine triphosphate (ATP) wipe sampling was performed using Charm Sciences Pocket Swab Plus ATP Swabs using the novaLUM-II for analysis. The mechanism in which this processes ATP is through a chemical reaction in which a buffer located on the swab assists in removing any biological material, ATP, which is then reacted with a table reagent. The table reagent is composed of two firefly enzymes that create a bioluminescence reaction, when exposed to light is detected by the novaLUM-II. The amount of light detected is directly proportional to the quantity of ATP on the sampled surface, in RLU, Relative Light Units. The higher the RLU value the higher the quantity of ATP located on the sampled surface. Below, Table 1, are the manufacturer’s pass limits for results on varying surfaces:

Table 1: Charm Sciences’ ATP test limits listed for multiple surface types.

SURFACE	PASS/FAIL – HIGHER LIMIT
Stainless Steel	RLU = 1000
Teflon	RLU = 4500
Plastic	RLU = 2500
Aluminum	RLU = 6000
Rubber	RLU = 4500

The five sample locations taken on July 1st were from the Clerk’s Counter, the microwave button in the Clerk’s Area, the bathroom door handle – going out, the refrigerator handle in the Sheriff’s office fount counter area, and the Sheriff’s bathroom handle. Many of these areas are high touch - high traffic areas that we would expect to have higher exposure to biological materials, and therefore higher levels of ATP with general cleaning protocols. The building is currently using a third-party cleaning company who follows a standard protocol, which has been increased since the beginning of COVID-19.

Table 2: Baseline ATP sample results from five different locations at the Leelanau County Office on July 1, 2021.

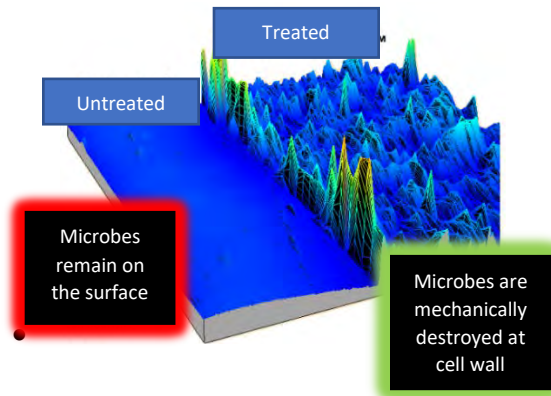
Sample	Location	Result (RLU)
1	Clerk Counter	20,608
2	Microwave button – Clerk Area	130,276

3	Bathroom Door Handle – Going Out	11,000
4	Refrigerator Handle Front Counter Sheriff’s Office	67,671
5	Bathroom Handle – Sheriff’s Office	223,000

The areas with the highest APT levels were those high traffic – high touch point areas, such as the microwave in the kitchen and the bathroom door handle. The location with the lowest level is the bathroom door handle, going out, which we would hope to be one of the lowest areas, after employees wash their hands and head out of the bathroom. These sample results indicate that there is room for improvement in cleaning protocols and possibly a bigger intervention, with all samples being over 10,000 RTU. With high traffic – high touch point areas, such as the bathroom handle and the microwave button, it would be best to look at these areas and ensure surfaces are clean for employees and visitors alike.

SPACE FACILITY ARMOR

- 30+ year old technology originally invented by Dow Corning; IP rights purchased by Dr. Curt White for Commercial distribution. SPACE partners with Dr White’s Company
- Used to destroy microbes in the built environment:
 - Bacteria, fungi, algae, (mold/mildew) and viruses
- Dual process: Disinfectant with Hospital grade Nlist approved, CDC approved, followed by electrostatically applied Armor technology
- Mechanically bonds to kill microbes at a molecular level on porous and non-porous, visible, and non-visible surfaces
- Creates inhospitable environment via electrically charged nano spikes



- Removes the “human error” aspect of surface cleaning
- Accepted by the EPA for use in food preparation area
- Environmentally safe - does not leak into the environment
- Water-based and contains no bleach

SPACE Facility Armor	Protects as long a substrate stays intact	EPA registered; No negative environmental impact	Water based; Safe for humans, food, and animals
Typical Disinfectant	Protects for 4-6 hours	Chemical based; Hazardous	Negative impacts on airways and skin



MAC SUPPORTED COPRO+ PROGRAM

Sign up for CoPro+, Program at no charge, to purchase ATP Testing and SPACE Facility Armor

Contract Vehicle: Jackson County Master Agreement 2020-JC-345-S2

Pricing:

TO BE ADDED



Mr. Chet Janik

8527 E. Government Center Drive

Suite 101

Suttons Bay, MI 49682

Dear Mr. Janik,

We the Leelanau County Youth League (LCYL), a non-profit arm of the Empire Area Community Center, are writing in response for funding from the American Rescue Plan Act. The Leelanau County Youth League is comprised of over 250 young athletes ranging from 4-15 years of age, play 200 games and is support by countless community members and their families.

Due to COVID-19, the league and all activity was canceled for the 2020 season and the future of the league, like many other team and community activities, was unknown. This was a huge loss for the community that the Leelanau County Youth League supports, communities like Empire, Suttons Bay, Maple City, Lake Leelanau, Leland and Cedar. We have been working tirelessly, just like everyone else, to recover. The Leelanau County Youth League has felt the impact of COVID-19 in the form of Public Health and Economic Hardship.

A few reasons we are seeking funding from a public health concern is that our League promotes and encourages the following:

- physical conditioning active lifestyle
- mental health stability
- community and family involvement
- child development and mentorship of skills of self-confidence

A few reasons we are seeking funding from an Economic hardship perspective is the due to having to use our last funding to replace:

- equipment and uniforms due to them being destroyed by mice and rats for sitting over a year in field sheds
- field/structure/facility repair and maintenance

We feel \$23,000 would be the appropriate funding to assist us in recovering from the impact of COVID-19 (please see the financial impact summary below). We believe to ensure the future of the Leelanau County Youth League and the children it serves through physical conditioning active lifestyle, mental health stability, community and family involvement and the child development and mentorship of skills of self-confidence will continue to bring a sense of pride to Leelanau County that it deserves. Thank you for your consideration in the distribution of funding from the American Rescue Plan Act. Please let us know what questions you may have for us.

Warm regards,

Luke Moeggenberg, Sarah Morgan, and Kaleb Foss

Leelanau County Youth League Coordinators



COVID Impact Item	Cost
Jersey Replacement	\$10,350
Equipment Replacement	\$9,250
Field Repair	\$3,400
Total Cost	\$23,000

Contact Information:

Luke Moeggenberg

Phone: 231-590-4804

Email: lukemoeggenberg@gmail.com

Sarah Morgan

Phone: 231-590-1189

Email: sarahlynnmorgan@gmail.com

Kaleb Foss

Phone: 419-564-0216

Email: kalebfoss@gmail.com

Chet Janik

From: Lisa Robitshek <lrobitshek@nmcaa.net>
Sent: Friday, August 13, 2021 7:18 AM
To: Chet Janik
Cc: April Missias
Subject: Meals on Wheels of NMCAA Proposal for Leelanau County American Rescue Funds
Attachments: Meals on Wheels of NMCAA Proposal for Leelanau County American Rescue Funds.pdf;
Meals on Wheels of NMCAA American Rescue Act funds proposal final.xlsx

Dear Chet,

Thank you very much for the opportunity to apply for Leelanau County American Rescue Funds.

Attached please find:

- Description of Meals on Wheels of NMCAA services and the impact on the lives of Leelanau County seniors
- Proposal of \$74,672 annual funds and \$448,030 total funds from January 2021 through December 2026

Please let me know if you have any questions or would like additional information.

I am so very grateful for our ongoing collaboration over the years to care for Leelanau county seniors.

Warmest Regards,
Lisa

Lisa Robitshek
Manager, Meals on Wheels of NMCAA

**Proposal for Leelanau County American Rescue Funds from Meals on Wheels of NMCAA
January 2021 through December 2026**

What services does Meals on Wheels of NMCAA provide to Leelanau county seniors and what is the impact on their lives?

- **Home-Delivered Meals** - Meals on Wheels of NMCAA improves the health and quality of life of vulnerable homebound seniors by delivering vital nutrition, compassionate visits, and safety checks, enabling the seniors to live nourished lives with independence and dignity. Meals on Wheels provides “so much more than a meal”:
 - **Vital Nutrition** - 1 in 7 seniors face food insecurity. Malnutrition and poor nutrition occurs frequently in the elderly population. Lack of proper nutrition over long periods of time can cause multiple health issues. Meals on Wheels provides seniors with critical, well-balanced meals, meant to be their main meal of the day. Caregiving spouses also receive meals because seniors are more likely to maintain good nutrition when they do not eat alone and so that the caregivers can maintain their own health.
 - **Compassion and Security** - Homebound seniors often suffer from isolation, depression and loneliness. Drivers deliver Meals on Wheels with love. Just as important as the meals, attentive, caring & compassionate drivers provide much needed personal contact, delivering smiles, friendship, a feeling that people care, a daily safety check and peace of mind for seniors and their families. Drivers are often the only people that clients may see for days at a time. Often, that friendship can be a lifesaver. Drivers have called 911 on many occasions.
 - **Independence and Dignity** - Knowledgeable staff complete comprehensive in-home assessments every six months to ensure that Meals on Wheels is meeting seniors’ needs and to make referrals for other services. Our goal is to help seniors be safe, healthy, and independent to remain in their own homes, where 85% of seniors prefer to be.
 - **Congregate luncheon sites, transitioned to “Contactless Curbside Pickup” during COVID-19** – Providing more mobile seniors with vital nutrition and fellowship.
 - **Who is eligible to receive Meals on Wheels?**
 - **Home-Delivered meals:** During COVID-19 and for the foreseeable future, all seniors over 60 are eligible to receive home-delivered meals because it is safer for them to be at home. Usual eligibility requirements have included: 60 years+, or the spouse/partner of someone who is receiving Meals on Wheels. Homebound, i.e. normally unable to leave the home unassisted and for whom leaving home takes considerable and taxing effort. Unable to obtain food or prepare meals. No one is willing/able to perform the service(s).
 - **Congregate (Contactless Curbside Meals):** Seniors over 60.
 - **Last year, Meals on Wheels of NMCAA served:**
 - 21,592 Home-delivered meals to 177 Leelanau county seniors
 - 5,516 Congregate (Curbside) meals to 225 Leelanau county seniors
- 26,748 Total meals to 402 Leelanau county seniors

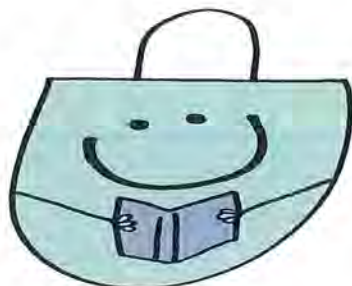
Proposal for American Rescue Funds (see attached):

Proposed American Rescue annual funds for home-delivered meals: \$67,075
Proposed American Rescue annual funds for Congregate/Curbside meals: \$7,597
Total Proposed American Rescue annual funds: \$74,672

**Total Proposed American Rescue annual funds
for January 2021 – December 2026: \$448,030**

	A	H
1	Meals on Wheels of NMCAA Leelanau County American Rescue Act Funds Proposal	
2		
3	<u>Home Delivered Meals Expenses</u>	Projected
4	Salaries & Wages (excluding in-kind)	\$ 44,664
5	Fringe benefits, taxes, retirement, insurance	\$ 9,192
6	Travel expenses (excluding in-kind)	\$ 57,230
7	Supplies & Equipment (includes non-food)	\$ 946
8	Raw Food	\$ 905
9	Contracted meals (Goodwill, Shelf Stable)	\$ 80,425
10	<u>Contracted Services (Assessments, server, others)</u>	\$ 4,086
11	Total	\$ 197,449
12		
13	<u>Home Delivered Meals Revenue</u>	Projected
14	Donations from clients	\$ 28,833
15	Waiver Income	\$ 5,467
16	County Millage	\$ 28,000
17	<u>AAANM (Federal & State)</u>	\$ 68,074
18	Total	\$ 130,374
19		
20	Remaining/Proposed Home-Delivered annual funds	\$ 67,075
21		
22		
23	<u>Congregate Meals Expenses</u>	Projected
24	Salaries & Wages (excluding in-kind)	\$ 3,959

	A	H
25	Fringe benefits, taxes, retirement, insurance	\$ 725
26	Travel expenses (excluding in-kind)	\$ 135
27	Supplies & Equipment (includes non-food)	\$ 36
28	Raw Food	\$ 21
29	Contracted meals (Goodwill, Shelf Stable)	\$ 9,221
30	<u>Contracted Services</u>	\$ 170
31	Total	\$ 14,267
32		
33		
34	<u>Congregate Meals Revenue</u>	Projected
35	Donations from clients	\$ 3,036
36	<u>AAANM (Federal & State)</u>	\$ 3,634
37	Total	\$ 6,670
38		
39	Remaining/Proposed Home-Delivered annual funds	\$ 7,597
40		
41	Proposed annual total funds	\$ 74,672
42		
43	Proposed total funds for January 2021 through December 2026	\$ 448,030



PoWeR!

BOOK BAGS

Empowering children to
Play, Write & Read!

www.powerbookbags.org

P.O. Box 533 Suttons Bay, MI 49682

231-343-0255

American Rescue Plan Act Proposal for Leelanau County

Introduction

PoWeR! Book Bags (PBB) is a 100% volunteer-run literacy 501 (c)(3) organization, headquartered in Suttons Bay. We have been bringing language and literacy materials to children of all ages in Leelanau County since our founding days of 2016. As the societal need for increased literacy proficiency has become more significant, we have increased our work in this county.

PoWeR! stands for Play, Write, and Read! Research tells us that when children play, write, read, and verbally interact with adults and others, the interaction leads to greater exposure to new words, increased vocabulary usage, and opportunities to expand the mind with new concepts. Further, these activities stimulate cognitive capabilities, creative writing, and play with words. This all leads to higher reading abilities and readiness for kindergarten, success in school, greater likelihood of high school graduation, further post graduate education, and more opportunities in life. Greater abilities with language and literacy also enhance children's social and emotional competence which in turn promotes their successful interactions with others and positive mental health. When children can play, write, and read, it will lead to positive lifelong results!

Problem

COVID-19 brought with it an expanded understanding of the lack of literacy resources in the homes of too many children in Leelanau County. Without access to materials for reading and writing, opportunities for conversation, interaction, literacy, and learning are all lost. This was the case when the pandemic struck, leaving many children isolated, lonely, losing language interactions, and missing time for academic, social, and emotional learning. Even for families that had access to some literacy materials, these fortunate ones are also in need of fresh materials. The children that had literacy materials at home fell behind during the pandemic. Those that had no materials at home fell even further behind. The inequities gap increased, AND the need for all children expanded. More than ever, to continue to exist, survive, and hopefully thrive in this new world overwhelmed by the virus and all that it brings to us daily, children need to have an increased supply of literacy materials in the home.

It is a lot easier to read and write **at home** if there are materials **in the home** to use. When books and writing materials are present, a culture of literacy is created that has a long-lasting impact.

Our work with children and families to increase their immediate access to tangible literacy materials has a potential lasting impact for not just the current members, but for future generations. Children that read grow up to be readers who will read to their children, creating a very positive feedback loop. This positive loop of readers in the family loop of readers in a family leads to better employment and life for everyone. The impact is positive on the entire community and reduces the need for remediation in the schools.

Resolution of Issues

Our goal is much more than just giving away books. Our mission is to expand children's experiences with language, literacy and human interactions to help them better understand themselves, communicate with others, and connect with the world. We do this by providing high quality writing, reading, and play materials in an on-going basis, offering the materials to support language, literacy and interactions throughout the community – where children and families are already accessing support for food, learning, etc. – in an attempt to FILL children's worlds with access to concrete literacy experiences. We invite children to select their own, age-appropriate, high quality new books, along with bags filled with literacy materials to support the language, writing and create interactions with others. We have four different target programs that offer access to children at food and baby pantries, schools, preschools, playgroups, libraries, WIC, and Early Head Start throughout Leelanau County.

Long term Impact of receiving PoWeR! Book Bags:

- Increased Positive Social Interactions, Self Esteem, Positive Sense of Self
- Improved Mental Health
- Greater Educational Achievement
- Proficiency with Oral and Written Language
- Positive Family Environments

Return on Investment:

- Improved healthy childhood environments in the home and community
- Increased access to language and literacy.
- Higher Educational Attainment.
- More literate and mentally healthy future workforce
- Contributing members of society

Leveraging Other Resources: We will continue to work with our community partners and identify new ones to work together, not duplicating work, to help fill the needs for home literacy materials in Leelanau County. We will also continue to write for the grants from foundations and organizations to help us continue this work.

Current Community Partners Include: Suttons Bay Public Schools, Northport Public Schools, Leelanau Montessori School, Benodjenh Center, Leelanau Township Library, Suttons Bay Bingham District Library, Leland Township Library, Glen Lake Community Library, Parenting Communities, Leelanau Christian Neighbors Food and Baby Pantries, Empire Food Pantry, Northwest Michigan

Community Action Agency -- Early Head Start, Benzie-Leelanau Health Department WIC and home visiting nurses.

We are asking for assistance from Leelanau County's American Relief Plan Act Funding to help close the gap that COVID-19 has created for children and families. By helping children and their families in Leelanau County receive increased access to books, writing materials, and literacy bags with language/play items, we can promote healthier childhood environments for children to grow and thrive. We can help reduce the educational disparities that children experience that have been exaggerated by COVID. The total cost of PoWeR! Book Bags for the next 4 years is \$299,985. We are requesting \$207,985 to support our work in Leelanau County through 2024-2025 school year.

**America Cares Act - Leelanau
County 2021**

PoWeR! Book Bags Budget

Functions	2021-22		2022-23		2023-24		2024-25	
	# served	cost	# served	cost	# served	cost	# served	cost
Programs								
Health & Human Services	280	7,000	300	7500	310	\$ 7,750	315	\$ 7,875
Early Learners	105	\$4,515	120	5160	125	\$ 5,375	125	\$5,375
School Give Away	600	\$15,000	620	15500	620	\$ 15,500	625	15625
Community	665	\$29,185	675	\$30,061	690	\$ 30,962	700	31,680
Program Totals	1650	\$ 55,700	1715	\$ 58,221	1745	\$ 59,587	1765	\$ 60,550
Program Support								
staff to coordinate county	10 hr/wk.	\$10,000	10hr/wk	10,000	15 hr/wk	15,000	15 hr/wk	15,000
Insurance, benefits		1,000		1,000		1,500		1,500
Admin. Fees (5%)		\$2,000		\$2,911		\$ 2,979		\$ 3,022
Program Support total		\$13,000		13,911		19,479		19,522
Program total		\$ 68,700		\$ 72,132		\$ 79,067		\$ 80,072
Community Contributions		\$20,000		22,000		25,000		25,000
Total Requested		48,700		50,132		54,067		55,072

Request Summary \$ 207,985

Request #1

RECEIVED

AUG 16 2021

LEELANAU COUNTY
ADMINISTRATOR

Request for Funds from Leelanau County

1. Applicant:

Solon Township, Leelanau County, Michigan

- a. Address: Solon Township, P.O. Box 253, 9191 S Kasson St., Cedar, Michigan 49621
- b. Joan Gauthier, jgauthier56@hotmail.com, 231-228-5810
- c. Questions regarding details of the proposed project can be addressed by Joan Gauthier or to our engineer: Brian D. Rowley, PE 231-499-7572, browley@fveng.com and any emails copied to the recipient.

2. Project Title/Name

- a. Solon Township (Community of Cedar) Water and Sanitary Sewer System

3. General Description of the Overall Project

The unincorporated Village of Cedar is currently served by individual septic systems, and many of these systems do not meet current Health Department regulations. It is extremely difficult to construct or replace a conforming onsite septic system in the area due to the poor soils (predominantly loamy sands and muck), high water table conditions, and small lots. Systems that fail or aren't able to operate properly not only negatively impact existing drinking water wells but also nearby natural resources, including wetlands, the Cedar River, and eventually South Lake Leelanau. Ultimately, health and sanitation and protecting the environment is key.

No public sewer service is currently available in the study area. The lack of public sewer in the business area has hampered business growth. Many residences also have aging or non-conforming systems that cannot be reconstructed, expanded, or updated. Due to the concern regarding the cost of constructing a new public sewer system, a phased or expandable system would be evaluated as a possible alternative.

The District Health Department has indicated that there is an existing VOC plume that has been identified within the Village and affects some water wells. Many wells have been redrilled to a deeper aquifer. The costs associated with drilling new wells to this deeper aquifer have increased costs to property owners and negatively impacted the safety to existing wells.

The Township would like to evaluate the best options to build a Water System and a Wastewater Collection and Treatment System. Their next step is to complete a Feasibility Study to address the growing need for a municipal sewer system in the area and to provide a safe water supply. The Feasibility Study will provide a comprehensive engineering evaluation of the current and future needs for a water and wastewater treatment and sanitary sewer collection system in and around the community of Cedar.

4. What are the benefits of this project AND why is it a valuable use of the available funds?

The benefits of the project include providing protecting the public health of the residents. The study will determine the most cost-effective sanitary sewer infrastructure and water system project.

Additional benefits include the ability for each home and business to have a safe water supply and sewer system. If a home has a failing system, most can't fix the problem on-site and may need to move to a holding tanks which is never a good permanent solution.

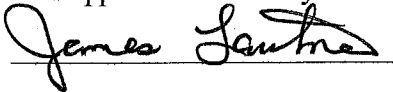
The sewer/water system would create opportunities that are expected to attract people to the area and provide an economic boost to the region. An improved business environment is expected. By constructing a public sewer, business will be able to grow and operate in Cedar, where they are now and it should spur more affordable housing for the community.

By building the infrastructure, it will be more viable for businesses to open and expand, an increase in jobs, tourism and overall economic activity will follow. We expect more visitors to Cedar providing increased revenue to the local businesses. Some businesses have struggled with the Covid situation. This Project should attract additional businesses, fill any of the empty buildings, and provide more jobs in the local community.

5. Requested funding from Leelanau County

- a. The highest priority is evaluating the best way to provide sanitary sewer service and safe drinking water. Solon Township has already authorized a Needs Study, which is expected to be completed in the next 90 days. The Township is requesting assistance with the next steps of this project, including:
- b. Step 1 - 2021 – Feasibility Study: Evaluate alternatives for water and sewer service, including treatment technology options, discharge locations, and potential treatment sites including regional options. Review capital, O&M and life cycle costs for each alternative. Prepare a preliminary report summarizing the findings and recommended alternative. Prepare applications for grants and loans to improve the affordability of the selected alternative. \$36,800
- c. Step 2 – 2022 - Review design concepts, complete preliminary design, review alternatives and costs to provide a water and sewer system for the Village – Budget to be determined upon completion of Step 1.
- d. Other phases of the project would be requested in future years or with other agencies.

This application is hereby submitted by Solon Township



James Lautner, Supervisor

Request #2

Request for Funds from Leelanau County

1. Applicant:

Solon Township, Leelanau County, Michigan

- a. Address: Solon Township, P.O. Box 253, 9191 S Kasson St., Cedar, Michigan 49621
- b. Joan Gauthier, jgauthier56@hotmail.com, 231-228-5810
- c. Questions regarding details of the proposed project can be addressed by Joan Gauthier or to our engineer: Brian D. Rowley, PE 231-499-7572 or browley@fveng.com and any emails copied to the recipient.

2. General Description of the Overall Project - Cedar Community Park Project

The Cedar Community Park has thousands of visitors each year. The softball fields are lighted which is a major draw to teams throughout the county for regular play and tournaments. Families coming to enjoy the games also utilize the park amenities - playground and pavilions.

COVID 19 has taught us the benefits of maintaining a healthy lifestyle and having outdoor recreational facilities that allow for social distancing and increased safety from COVID 19 far exceeding indoor activities. By promoting outdoor recreational opportunities, Solon Township is promoting healthy lifestyles and reducing chances of preexisting conditions in health developing especially in older members of the community.

Much of the infrastructure is decades old and the Park is currently served by port-a-johns. The highest priority for improvements is to install universally accessible restrooms and a concession/restroom to serve the Cedar River Access and the Community Park.

Other components of the project to be done in future phases:

- Universal accessible playground equipment and a new surface will be installed. The addition of a "splash pad" would increase the functionality and enjoyment for all ages.
- Universally Accessible Pathways would be constructed to maneuver through the Park safely.
- Multisport courts for tennis, pickleball, and basketball will be added. Synthetic ice panels would be installed to create a skating rink in the winter.
- Expansion of the parking areas will be provided.
- Ball diamonds will be updated/moved to solve the drainage issues.

3. What are the benefits of this project AND why is it a valuable use of the available funds?

The Park benefits many ball players and families throughout the County and the financial support from the County would lessen the financial burden on Solon Township to pay for the improvements.

The benefits of the project include replacement of deteriorating infrastructure, providing expanded recreational opportunities that are expected to attract people to the area and provide economic boost and jobs to the local businesses.

The lack of water and restroom facilities would be fixed.

Some of the deteriorating recreational facilities will be fixed such as drainage issues at the softball fields, tennis courts, and playgrounds. The multi-phased project solves all the known problems with the current deterioration.

Expanded recreational facilities will benefit not only Solon Township but many residents within the County – this includes expanded rest room facilities, expanded playground facilities, addition of a “splash pad”, added concession stands, added Pickle Ball facilities, and added ice skating rink for the winter. These added and replaced infrastructure will be very attractive to the community and visitors. The Cedar Community Park project will update the 37-year-old park to transform it into a fun, vibrant, dynamic, recreational space for *all* individuals regardless of age, gender, race, or abilities.

Improved business environment is expected. We expect more visitors to the county and region to the park providing increases revenue to the local businesses. We expect that this will in turn pick up tourism to the community. Some businesses have struggled with the Covid situation. This Project should attract additional businesses, fill any of the empty buildings, and provide more jobs in the local community.

The Project is a valuable use of taxpayer funds because, first and foremost, the Universal Design means it is for everyone no matter what disability. Investment in recreational space is a cornerstone to thriving communities. This will benefit many residents throughout the County. It will be a fun and safe place and expected to become a destiny recreational facility.

The sustainability of a community is closely tied to the recreational amenities which will boost economic development and visitor spending. The health and vitality of its residents increase involvement and the sense of community which is directly correlated to the satisfaction and happiness of the residents. When visitors have a satisfying experience, they are more likely to return to the area. Tourism is an important industry in Michigan. The uniqueness of the Cedar River as part of the Community Park, lighted ball fields and its opportunities to explore nature are a great attraction to residents and visitors alike.

4. Requested funding from Leelanau County

- a. The highest priority is the restroom/concession facilities and drinking water. Solon Township is requesting assistance with this 1st phase of the project in two steps.
- b. Step 1 - 2021 – Review design concepts, develop updated cost estimates, complete preliminary design, review alternatives and costs to provide water and sewer system for the park- \$85,000
- c. Step 2 - 2022 – Permitting, Bidding, construction of the restroom/concession facilities, well system, engineered designed drainfield/sewer system, move one ball diamond - \$600,000-\$950,000
- d. Other phases of the project would be requested in future years or with other agencies.

This application is hereby submitted by Solon Township



James Lautner, Supervisor

Chet Janik

From: SBDL Director <director@sbbdl.org>
Sent: Friday, August 13, 2021 3:27 PM
To: Chet Janik
Cc: Cora Schaeff; Mark Morton; David Diller
Subject: ARPA Funding Proposal - Home Library Delivery
Attachments: ARPA Funding Proposal - Home Library Delivery.pdf

Dear Mr. Janik,

Please see the attached ARPA funding proposal to provide home delivery of library materials county-wide. This is a joint submission from the four public libraries located in Leelanau County.

Thank you to the County Board of Commissioners for their consideration.

Nellie Danke

--
Danielle 'Nellie' Danke
Director
Suttons Bay Bingham District Library
PO Box 340 416 Front Street
Suttons Bay, MI 49682
231-271-3512
sbbdl.org



American Rescue Plan Act Funding Proposal for Leelanau County: Library Home Delivery

Overview

We are proposing to extend home delivery of library materials for homebound residents throughout Leelanau County. This service is currently offered for library patrons in the areas served by the Suttons Bay Bingham District Library and has recently been introduced as a volunteer run service through the Leland Township Library. We would like to see this service offered in the southern and northern regions of the county, and to increase the publicity of this service county-wide. With this proposal, any county resident who is permanently or temporarily homebound and a patron in good standing at their local library will be able to access the physical resources of their library.

Public libraries in Leelanau County offer a wide variety of enriching materials for library patrons. Digital resources (electronic books, audiobooks, magazines) are available and the number and variety of these items offered to library patrons has increased since the start of the COVID-19 pandemic. However, not all individuals prefer or have Internet service/devices to access digital items. The loan of physical items (books, audiobooks, magazines and such non-traditional items as puzzles and educational toys) is still more popular. The everyday pleasure of visiting and picking out items at the library was sorely missed when Leelanau County libraries were closed in the spring of 2020 due to the pandemic. As well as the resources available, libraries serve as social centers of their communities. Staying busy and connected are two ways to stay mentally healthy (<https://mhanational.org>). Homebound residents who are unable to access digital services can still experience the benefits of their local library with a phone call and a delivery of library materials.

This proposal is being submitted jointly by the four public libraries located in Leelanau County: Glen Lake Community Library in Empire, Leelanau Township Library in Northport, Leland Township Library in Leland, and the Suttons Bay Bingham District Library in Suttons Bay.

This proposal, per guidelines established by the American Rescue Plan Act, addresses local public health needs.

Statement of Need

The home delivery of library materials service currently offered serve about a dozen Leelanau County residents on average each year, primarily senior citizens. With some assistance, local libraries have the capacity to serve more residents that could benefit from this service, and we feel there is a need.

Leelanau County is a rural county of approximately 22,000 residents. Of these, 32% are persons aged 65 and over. 7.8% of those under the age of 65 experience a disability (<https://www.census.gov/quickfacts>).

A primary focus of Leelanau County Senior Services is to engage seniors in healthy aging. One way they do this is by identifying community services that can support seniors. The public libraries provide valuable informational and socialization services in their communities. Home delivery can extend those services to those who are physically unable to visit their local library.

Description of Project

1. A standard Home Delivery of Library Materials application form will be developed for county-wide use.
2. A delivery schedule will be developed by each library, based on demand. Clients would be advised of delivery times, and be asked to contact the library in advance if any changes were needed. Similarly, clients would be advised if scheduled deliveries needed to be changed.
3. All delivery personnel will follow COVID safety protocols, including wearing facemasks when interacting with clients, limiting indoor contact and contactless delivery as necessary depending on local recommendations.

Budget

Library home delivery has been available continuously at the Suttons Bay Bingham District Library since 2011. Earlier attempts at volunteer only home delivery service did not prove sustainable. In 2010, the library received a grant from the Leelanau Commission on Aging for its homebound delivery project - this provided funds for a staff person to coordinate the program. Over time, this valuable service was built into the library's annual budget.

We are requesting \$10,000 for one year to similarly extend home delivery of library materials for homebound residents throughout Leelanau County. This is based on what the Suttons Bay Bingham district currently spends on its home delivery service (\$2500 annually) and for promotional ads and materials.

\$7500 (Staff compensation to initiate/coordinate library home delivery service based on \$2500 annually at 3 libraries)

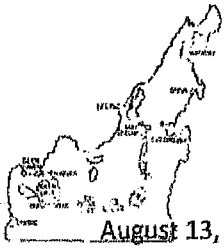
\$1500 (12 monthly ads at \$125 in the Leelanau Enterprise)

\$1000 (printing of promotional materials)

Total: \$10,000

Supporting Documents

Please see attached letter of support from April Missias, the Director of Leelanau County Senior Services.



LEELANAU COUNTY SENIOR SERVICES

April Missias, Director

8527 E. Government Center Drive, Suite 106

Suttons Bay, MI 49682

Phone: (231) 256-8121

Fax: (231) 256-8129

August 13, 2021

Nellie Danke
Suttons Bay Bingham District Library
PO Box 340
Suttons Bay, MI 49682

Dear Nellie,

Leelanau County Senior Services is in support of Suttons Bay Library, Glen Lake Community Library, Leelanau Township Library collaborating together to submit a proposal for the American Rescue Plan Act funds awarded to Leelanau County.

Leelanau County Senior Services supported Leelanau County libraries' home delivery program for seniors several years ago. We are excited to see Leelanau County libraries join forces to address an ever-increasing need as our seniors strive to age in place. The pandemic shined a light on the need for home delivery program for those who are homebound. Senior Service's received many calls from homebound seniors who were looking for new reading materials, puzzles, music and videos during the lockdown. We soon recognized that many seniors have natural systems in place to support them as they age. Those systems often include family, friends, neighbors, churches, philanthropic organizations that play a part in sharing newspapers, books, conversations, and experiences that allow them to keep engaged in life. During the lock down those seniors struggled because those the natural lending and interactions were taken away. Senior Services also saw the large number of seniors who do not have some of those natural systems in place. They do not have family or friends and are not associated with organizations. We assisted a number of seniors each week in gathering books, magazines, and puzzles that we would deliver to seniors to address the isolation they were experiencing.

A home delivery program through each of the county libraries will have a large impact on many of our seniors who can no longer get to the library and do not have some of those natural lending systems in place within their community of friends and family. Leelanau County Senior Services looks forward to seeing the collaboration amongst the four Leelanau County libraries and working with each of you to meet the needs of our seniors as they live life on their terms.

Warmly,

April Missias, M.A.
Director

Submission to Call for Inputs regarding American Rescue Plan Act (ARPA) funds

Beth Linnea Verhey, Leelanau Township, August 13, 2021

RECEIVED

AUG 13 2021

LEELANAU COUNTY
ADMINISTRATOR

Dear Commissioners, Administrator Janik, neighbors,

Thank you for convening this essential stakeholder Call for Inputs to your discussions and decisions regarding our County's \$4.2 million American Rescue Plan Act (ARPA) funds. I have decades of professional experience in child poverty and social policy, and am pleased to share some suggestions as a deeply concerned resident.

In my earlier communications to you on the ARPA funds, cautions have been raised on the importance of final guidelines. Yet the needs of Leelanau's struggling households are now, are increasingly urgent, and are deepening the crises we already have. Data, articles and reports abound on crises of:

- Affordable housing,
- Early childhood programming and childcare availability and accessibility,
- Decades of inadequate and failing water, septic, sewage and storm drainage systems,
- Mental health, across a variety of age groups, manifestations and overstretched providers and resources.

As captured in recent *Bridge* articles, there is a growing "gulf between an employee working a lower-wage job and someone who actually earns enough to support themselves or a household." (*Bridge Michigan*, March 23, 2021).

The federal poverty line income for a family of four is \$25,750; whereas, the widely regarded Michigan Association of United Ways' ALICE (Asset Limited, Income Constrained, Employed) metrics calculated a 'bare minimum' Household Survival Budget for a family of four in Leelanau County, with children under age 5 in childcare, at \$81,480.¹ Meaning, both adults would have to earn at least \$5 more than the hotly debated \$15 hourly minimum wage, and have to incur no unexpected expenses such as car repair, house repairs, or unexpected health care expenses. The data for the most recent ALICE reports is from 2019, and the various family and senior service organizations in Leelanau can provide you example and information as to the inter-connected ways the pandemic has disproportionately impacted on our County's poor and ALICE households.

All of these factors undermine the ability of Leelanau's workforce to "turn the tide on the pandemic, address its economic fallout and lay the foundation for a strong and equitable recover",² as highlighted as the purpose of ARPA.

Now is the time to discuss and adopt the approach, criteria, and priority categories for Leelanau's ARPA funds; then follow up with more detailed proposals and allocations. I urge you to adopt a deadline of 15 October by which to have followed up the more detailed proposals and making final decisions, so that the vital help these funds will bring our County's struggling households reaches them as urgently as possible.

I urge you to bear in mind the very unusual nature of these funds – see them as a gift, as a 'windfall', as a unique opportunity and as funds that do not need to be debated for their implications for ongoing budgets, or for future tax or millage revenue. Pass this gift and opportunity on to your most struggling citizens, which will in turn facilitate the workforce we need for a viable economy and recovery in Leelanau.

From my own research, including the guidance of *the National Association of Counties (NACO)*, and community outreach, I suggest the Commissioners adopt the following categories, criteria, and principles:

¹ Leelanau County specific profile - <https://www.unitedforalice.org/county-profiles/michigan>]

² Quote from National Association of Counties Overview - <https://www.naco.org/resources/featured/us-treasury-interim-final-rule-guidance-state-and-local-fiscal>

- All funds should be targeted to federal poverty level and ALICE households;
- All funds should be dispersed through the most frontline organizations and mechanisms possible; this means service non-profits, the Benzie Leelanau Department of Health and Senior Services.
- Building on the discussions and emerging decisions to allocate some of the funds to broadband, and the already acknowledged crisis concerns above, adopt a framework of maximum 20% of the funds to the Water, Sewer and Broadband Infrastructure category, then 80% to the Public Health and Economic Impact categories.

Towards more specific proposals and decisions, quoting aspects of the Federal and NACO guidance on eligible areas to fund, I strongly urge the Commissioners to look for and support proposals in the following areas:

1. Fund proposals under Public Health Response – set aside \$840,000 for this category

- Support proposals that “fund new or enhanced services that meet behavioral health needs exacerbated by the pandemic, such as:
 - Mental health treatment
 - Substance misuse treatment
 - Overdose prevention
 - Behavioral health services”³

I participated in a meeting of the Leelanau County Family Coordinating Council during which all agreed that mental health services are overwhelmed since the pandemic. In view of the existing urgent need and lead time it will take to recruit professionals to serve in Leelanau, consider proposals that contract with providers of on-line, tele-medicine approach services so that local providers can be more available for in-person and urgent cases in the County, complemented and supplemented by such on-line resources.

2. Fund proposals that Address Negative Economic Impacts– at least \$2,620,000

The purpose of the ARPA funds in this category are to “pivot to economic recovery”. It is essential to bear in mind the complex, inter-connected barriers to employment and economic viability in our County. Our workforce was in a worsening, impossible spiral to ‘make ends meet’ before the pandemic; “...going back to pre-COVID-19 norms will not produce a sustainable or growing economy”.⁴ The “negative economic impacts” are varied and even hidden at the household level due to complex combinations of: increased debt, fees and fines due to being late or having to postpone payment of bills, rent or mortgage payments, co-pays, deductibles or uncovered medical expenses, etc., as individuals navigated dwindling options of employers with payroll protection funds, qualifying for various unemployment benefits and extended family sources of help.

I acknowledge a challenge remains in the ARPA guidelines: who, and how, to determine who, which households, “have been the most disproportionately impacted”? *“In recognition of the disproportionate impacts of the COVID-19 pandemic on health outcomes in low-income and Native American communities and the importance of mitigating these effects, the Interim Final Rule identifies a broader range of services and programs that will be presumed to be responding to the public health emergency when provided in these communities. Specifically, Treasury will presume that certain types of services are eligible uses when provided in a Qualified Census Tract (QCT), to*

³ Quoting National Association of Counties Overview - <https://www.naco.org/resources/featured/us-treasury-interim-final-rule-guidance-state-and-local-fiscal>

⁴ “COVID and ALICE – Understanding the Impact” - <https://www.unitedforalice.org/covid19>

families and populations living in a QCT, or other households, businesses or populations disproportionately impacted by the COVID-19 public health emergency."⁵

On reviewing the Department of Housing and Urban Developments map, Leelanau County is not a QCT. I urge the Commissioners to adopt the ALICE Household Survival Budget thresholds and overall metrics for which households Departments and non-profits provide services. In fact, the ALICE metrics and thresholds are too conservative; for example:

- Monthly rent in the ALICE metrics for Leelanau ranges from \$549 - \$779 monthly, depending on size of household, yet I'm sure you are aware it is a significant challenge to find something under \$1,000 monthly, let alone quality housing;
- The monthly food budget in the ALICE metrics for Leelanau ranges from \$261 - \$909 monthly, depending on size of household, yet a recent study found Leelanau County to have the largest affordability gap *in the nation* between Supplemental Nutrition Assistance Program (SNAP) benefits and the average cost of a meal.⁶
- The childcare allowance for a child under 5 is \$588 in the ALICE metrics for Leelanau, yet current rates are at least \$1,000;
- A monthly internet package is calculated as \$55 in the the ALICE metrics for Leelanau, yet current rates are at least \$100;

With ALICE metrics as the basis, I urge the Commissioners to allocate ARPA funds to proposals addressing the following priorities, some of which are noted under both the Public Health and Economic Impacts ARPA categories:

- Investments in Housing:
 - Increase supply of affordable and high-quality living units
 - Rent, mortgage or utility assistance
 - Home repairs, weatherization, upgrades to utilities, water and septic
- Addressing Educational Disparities:
 - New and/or expanded, early learning services, including pre-kindergarten programs
 - Services that address the academic needs of students and/or their social, emotional and mental health
- Promoting Healthy Childhood Environments:
 - New or expanded high-quality childcare⁷
 - Home visiting programs to provide structured visits from health, parent educators, and social service professionals⁸

Thank you,
Beth Verhey, Leelanau Township

⁵ Quoting National Association of Counties Overview - <https://www.naco.org/resources/featured/us-treasury-interim-final-rule-guidance-state-and-local-fiscal>

⁶ See Leelanau Ticker article with link to Urban Institute study - <https://www.leelanauticker.com/news/the-rescuers-how-leelanau-peninsula-grown-produce-is-getting-on-the-plates-of-its-own-struggling-families/>

⁷ A recent article summarizing childcare challenges in Leelanau - <https://www.leelanauticker.com/news/whats-the-current-state-of-early-childhood-care-in-the-county/>

⁸ All selections from National Association of Counties Overview - <https://www.naco.org/resources/featured/us-treasury-interim-final-rule-guidance-state-and-local-fiscal>